

**2017-2018 Budget  
Strengthening our Core**

**Index**

<b><u>Budget Detail</u></b>	<b>Page #</b>
Balanced Budget Compliance	2
Revenue	3
Enrolment	4
Operating Expenses	
Summary	5
OE1 Elementary Schools	6
OE2 Secondary Schools	7
OE3 School Support	8
OE4 Adult & Continuing Education	9
OE5 Targeted Programs	10
OE6 System Services	12
Capital Budget	14
Accumulated Surplus	19
Deferred Revenue	20
<b><u>Supporting Schedules</u></b>	
Schedule 1 – Permanent Staff Complement	
Summary	21
1.1 Elementary Schools	22
1.2 Secondary Schools	23
1.3 School Support	24
1.4 Adult & Continuing Education	25
1.5 Targeted Programs	26
1.6 System Services	28
Schedule 2 – Detail of Other Expenses	
Summary	30
2.1 Elementary Schools	31
2.2 Secondary Schools	32
2.3 School Support	33
2.4 Adult & Continuing Education	34
2.5 Targeted Programs	35
2.6 System Services	36
Schedule 3 – Compliance – Special Education	38
Schedule 4 – Compliance – Board Administration	39
Schedule 5 – Adult & Continuing Education	40
Schedule 6 – School Basic Budget	41
6.1 Elementary Schools	42
6.1a Elementary School by School Allocation	43
6.2 Secondary Schools	45
6.2a Secondary School by School Allocation	46
Schedule 7 – Supplementary Grant Programs	47
Schedule 8 – Early French Immersion	48
Schedule 9 – Local Priorities & Professional Development	49
Schedule 10 – Ministry Memorandum 2107:B04 - GSN Funding	50
Schedule 11 – Ministry Memorandum 2017:B03 - EPO Funding	62

**Simcoe County District School Board  
2017-2018 Budget**

**Balanced Budget Compliance**

May 24, 2017

	<b>2016-2017 Revised Budget \$000's</b>	<b>2017-2018 Budget \$000's</b>
<b>Total Revenue</b>	547,146	572,534
<b>Total Operating Expenses</b>	546,054	572,221
<b>Net Surplus/(Shortfall)</b>	1,092	313
<b>Amortization of Deferred Capital Contribution</b>	31,478	29,801
<b>Amortization Expense</b>	(32,933)	(31,309)
	(1,455)	(1,508)
<b>Transfer (to)/from Accumulated Surplus - Internally Appropriated</b>		
Targeted Programs	419	-
Board Priorities Fund	(1,510)	(313)
Committed Capital Projects	732	785
Sinking Fund	723	723
	363	1,195
<b>Net Activity</b>	-	-

**Balanced Budget Compliance Test**

By regulation, a school board may balance an in-year operating shortfall through use of prior surpluses (Accumulated Surplus). The draw on the Accumulated Surplus is limited to the following:

- (a) the board's Accumulated Surplus for the preceding year and,
- (b) 1% of the board's operating revenue.

A shortfall larger than this amount would require approval of the Ministry of Education.

For the Simcoe County District School Board these limits are as follows:

	<b>2017-2018 Budget</b>
(a) the board's Accumulated Surplus for the preceding year and,	32,622
(b) 1% of the board's operating revenue.	5,725
Board's Operating Shortfall	(1,195)

**As the board meets the criteria established by the Ministry, a transfer from accumulated surplus is allowed and the board is able to achieve a balanced budget.**

**Simcoe County District School Board  
2017-2018 Operating Budget**

May 24, 2017

**Revenue and Enrolment**

<b>Revenue</b>	<b>2016-2017 Budget \$ (000's)</b>	<b>2016-2017 Revised Budget \$ (000's)</b>	<b>2017-2018 Budget \$ (000's)</b>
<b>Grants for Student Needs (GSN) - General Purpose</b>			
Pupil Foundation	270,782	274,363	282,443
School Foundation	34,348	34,846	35,607
Language	7,508	7,792	8,211
Learning Opportunities	1,918	1,748	1,774
Adult and Continuing Education	2,611	2,091	2,052
Qualification & Experience	51,201	53,676	58,363
Transportation	19,279	19,412	19,909
Administration and Governance	13,665	13,736	14,135
School Operations	47,829	48,130	49,210
Declining Enrolment	775	75	-
<b>Total GSN - General Purpose</b>	<b>449,916</b>	<b>455,869</b>	<b>471,704</b>
<b>Grants for Student Needs (GSN) - Special Purpose</b>			
Special Education	70,141	70,791	71,465
New Teacher Induction Program	313	332	299
Indigenous Education	1,790	2,093	2,576
Safe and Accepting Schools Supplement (Right Turn)	956	967	989
Student Success	1,690	1,696	1,729
School Effectiveness Framework	313	314	320
Ontario Focused Intervention Partnership	211	214	216
Specialist High Skills Major	347	347	426
Mental Health Leaders	121	121	123
Outdoor Education	434	439	443
Library Staff	193	192	196
Community Use	661	661	689
Support for Professional Development	-	-	2,209
Local Priorities Fund	-	-	5,676
<b>Total GSN - Special Purpose</b>	<b>77,170</b>	<b>78,167</b>	<b>87,356</b>
<b>Total Grants for Student Needs</b>	<b>527,086</b>	<b>534,036</b>	<b>559,060</b>
<b>Other Revenue</b>			
Tuition fees	1,664	1,807	1,875
Continuing Education Fees and Grants	4,920	5,056	5,024
Interest	1,657	1,534	1,683
Other Revenue	5,311	4,713	4,892
<b>Total Other Revenue</b>	<b>13,552</b>	<b>13,110</b>	<b>13,474</b>
<b>Total Revenue before Deferred Capital Contributions</b>	<b>540,638</b>	<b>547,146</b>	<b>572,534</b>
Percentage increase/(decrease) over 2016-2017 Revised Budget			<b>4.64%</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

May 24, 2017

**Revenue and Enrolment**

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<b>Enrolment</b>	<b>2016-2017 Budget ADE</b>	<b>2016-2017 Revised Budget ADE</b>	<b>2017-2018 Budget ADE</b>
<b>Average Daily Enrolment (ADE)</b>			
Elementary	35,468.0	35,962.0	36,590.0
Secondary	15,110.7	15,256.0	15,040.0
<b>Total Average Daily Enrolment</b>	<b>50,578.7</b>	<b>51,218.0</b>	<b>51,630.0</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

May 24, 2017

Operating Expenses	2016-2017 Revised Budget				2017-2018 Budget				
	Ref	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's
<b>Schools</b>									
Elementary Schools	OE1	2,416.3	235,980	6,318	242,298	2,479.4	246,859	8,372	255,231
Secondary Schools	OE2	1,056.4	110,147	4,980	115,127	1,044.1	112,796	5,293	118,089
School Support	OE3	64.4	4,629	5,995	10,624	63.5	4,927	4,239	9,166
Adult & Con Ed	OE4	61.8	4,727	6,066	10,793	59.3	4,698	5,665	10,363
<b>Total Schools</b>		<b>3,598.9</b>	<b>355,483</b>	<b>23,359</b>	<b>378,842</b>	<b>3,646.3</b>	<b>369,280</b>	<b>23,569</b>	<b>392,849</b>
<b>Targeted Programs</b>									
Special Education	OE5	1,053.8	74,881	3,150	78,031	1,050.6	77,812	2,993	80,805
Student Success	OE5	13.0	1,329	367	1,696	13.0	1,407	319	1,726
Safe & Accepting Schools (Right Turn)	OE5	6.5	681	27	708	6.5	700	27	727
Indigenous Education	OE5	18.5	1,714	383	2,097	20.8	1,933	651	2,584
New Teacher Induction Program	OE5	0.3	50	282	332	0.3	50	236	286
Supplementary Grant Programs	OE5	9.0	923	1,231	2,154	9.0	806	1,539	2,345
Local Priorities and Professional Development	OE5	-	-	-	-	-	-	7,885	7,885
<b>Total Targeted Programs</b>		<b>1,101.1</b>	<b>79,578</b>	<b>5,440</b>	<b>85,018</b>	<b>1,100.2</b>	<b>82,708</b>	<b>13,650</b>	<b>96,358</b>
<b>System Services</b>									
Trustees	OE6	15.0	190	75	265	15.0	189	75	264
Board Administration Support	OE6	96.2	8,942	3,217	12,159	96.2	9,222	3,028	12,250
Instructional Services	OE6	25.0	2,609	501	3,110	23.0	2,419	635	3,054
Leadership Development	OE6	-	-	26	26	-	-	14	14
School Operations	OE6	398.2	25,849	20,873	46,722	402.1	27,317	20,206	47,523
Transportation	OE6	-	-	19,912	19,912	-	-	19,909	19,909
<b>Total System Services</b>		<b>534.4</b>	<b>37,590</b>	<b>44,604</b>	<b>82,194</b>	<b>536.3</b>	<b>39,147</b>	<b>43,867</b>	<b>83,014</b>
<b>Total</b>		<b>5,234.4</b>	<b>472,651</b>	<b>73,403</b>	<b>546,054</b>	<b>5,282.8</b>	<b>491,135</b>	<b>81,086</b>	<b>572,221</b>

Simcoe County District School Board  
2017-2018 Operating Budget

Operating Expenses - 1  
May 24, 2017

Operating Expenses	2016-2017 Revised Budget				2017-2018 Budget			
	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's
<b>Elementary Schools</b>								
<b>Administration</b>								
Principals	82.8				83.8			
Vice-Principals	37.9				40.8			
Office Administration	122.0				125.0			
<b>Total Administration</b>	<b>242.7</b>	<b>22,503</b>	<b>1,443</b>	<b>23,946</b>	<b>249.6</b>	<b>23,985</b>	<b>1,557</b>	<b>25,542</b>
<b>Classroom Teachers</b>								
Regular	1,529.6				1,571.8			
Extended French/French Immersion	172.8				171.9			
French Second Language	108.2				111.1			
Library	85.0				86.0			
Early Childhood Educators	261.0				272.0			
<b>Total Classroom</b>	<b>2,156.6</b>	<b>212,106</b>	<b>4,838</b>	<b>216,944</b>	<b>2,212.8</b>	<b>221,441</b>	<b>6,775</b>	<b>228,216</b>
<b>Support Services</b>								
Federation Release Staff	9.0				9.0			
School Business Assistants	4.0				4.0			
Itinerant Computer Software Technicians	4.0				4.0			
<b>Total Support Services</b>	<b>17.0</b>	<b>1,371</b>	<b>37</b>	<b>1,408</b>	<b>17.0</b>	<b>1,433</b>	<b>40</b>	<b>1,473</b>
<b>Total Elementary Schools</b>	<b>2,416.3</b>	<b>235,980</b>	<b>6,318</b>	<b>242,298</b>	<b>2,479.4</b>	<b>246,859</b>	<b>8,372</b>	<b>255,231</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Operating Expenses - 2  
May 24, 2017**

<b>Operating Expenses</b>	<b>2016-2017 Revised Budget</b>				<b>2017-2018 Budget</b>			
	<b>Staff Complement FTE</b>	<b>Salaries &amp; Benefits (Schedule 1) \$000's</b>	<b>Other Expenses (Schedule 2) \$000's</b>	<b>Total Expenses \$000's</b>	<b>Staff Complement FTE</b>	<b>Salaries &amp; Benefits (Schedule 1) \$000's</b>	<b>Other Expenses (Schedule 2) \$000's</b>	<b>Total Expenses \$000's</b>
<b>Secondary Schools</b>								
<b>Administration</b>								
Principals	15.0				15.0			
Vice-Principals	29.0				30.0			
Office Administration	79.0				76.0			
<b>Total Administration</b>	<b>123.0</b>	<b>10,151</b>	<b>682</b>	<b>10,833</b>	<b>121.0</b>	<b>10,527</b>	<b>604</b>	<b>11,131</b>
<b>Classroom Teachers</b>								
Regular	840.4				830.7			
Student Success	15.5				15.5			
Library	19.6				19.3			
Guidance	38.0				38.3			
<b>Total Classroom</b>	<b>913.5</b>	<b>98,434</b>	<b>4,102</b>	<b>102,536</b>	<b>903.8</b>	<b>100,716</b>	<b>4,545</b>	<b>105,261</b>
<b>Support Services</b>								
Federation Release Staff	5.0				4.0			
Attendance Counsellors	5.0				5.0			
Alt Learning Program Supports	4.0				4.0			
Alt Learning Program Custodians	1.3				1.3			
Consultants & Coordinators	3.6				4.0			
Millwright	1.0				1.0			
Accommodation Support	-				-			
<b>Total Support Services</b>	<b>19.9</b>	<b>1,562</b>	<b>196</b>	<b>1,758</b>	<b>19.3</b>	<b>1,553</b>	<b>144</b>	<b>1,697</b>
<b>Total Secondary Schools</b>	<b>1,056.4</b>	<b>110,147</b>	<b>4,980</b>	<b>115,127</b>	<b>1,044.1</b>	<b>112,796</b>	<b>5,293</b>	<b>118,089</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Operating Expenses - 3  
May 24, 2017**

**Operating Expenses**

**2016-2017 Revised Budget**

**2017-2018 Budget**

	<b>Staff Complement FTE</b>	<b>Salaries &amp; Benefits (Schedule 1) \$000's</b>	<b>Other Expenses (Schedule 2) \$000's</b>	<b>Total Expenses \$000's</b>	<b>Staff Complement FTE</b>	<b>Salaries &amp; Benefits (Schedule 1) \$000's</b>	<b>Other Expenses (Schedule 2) \$000's</b>	<b>Total Expenses \$000's</b>
<b>School Support</b>								
<b>School Support</b>								
Child Youth Workers	16.0				15.0			
Co-ordinator of School Support	2.0				2.0			
Computer Systems Engineers	8.0				9.0			
Computer Network Technicians	19.0				18.0			
Co-ordinators of Software Support	-				-			
Computer Software Technicians	3.0				3.0			
Newcomer Welcome Centre	1.4				1.0			
Mental Health Lead & Social Workers	15.0				15.5			
<b>Total School Support</b>	<b>64.4</b>	<b>4,629</b>	<b>5,995</b>	<b>10,624</b>	<b>63.5</b>	<b>4,927</b>	<b>4,239</b>	<b>9,166</b>



Simcoe County District School Board  
2017-2018 Operating Budget

Operating Expenses - 4  
May 24, 2017

Operating Expenses

2016-2017 Revised Budget

2017-2018 Budget

	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's
<b>Adult and Continuing Education</b>								
<b>Administration</b>								
Principals	1.0				1.0			
Vice-Principals	1.5				1.5			
Con Ed Administration	22.5				24.5			
Day School Administration	7.0				4.5			
<b>Total Administration</b>	<b>32.0</b>	<b>2,325</b>	<b>177</b>	<b>2,502</b>	<b>31.5</b>	<b>2,415</b>	<b>102</b>	<b>2,517</b>
<b>Classroom Teachers</b>								
Regular	11.0				9.0			
<b>Total Classroom</b>	<b>11.0</b>	<b>1,176</b>	<b>3,878</b>	<b>5,054</b>	<b>9.0</b>	<b>991</b>	<b>3,608</b>	<b>4,599</b>
<b>Support Services</b>								
Career Centre Staff	13.0				13.0			
Computer Network Technicians	2.0				2.0			
Custodians	3.8				3.8			
<b>Total Support Services</b>	<b>18.8</b>	<b>1,226</b>	<b>2,011</b>	<b>3,237</b>	<b>18.8</b>	<b>1,292</b>	<b>1,955</b>	<b>3,247</b>
<b>Total Adult &amp; Continuing Education</b>	<b>61.8</b>	<b>4,727</b>	<b>6,066</b>	<b>10,793</b>	<b>59.3</b>	<b>4,698</b>	<b>5,665</b>	<b>10,363</b>

Simcoe County District School Board  
2017-2018 Operating Budget

Operating Expenses - 5  
May 24, 2017

Operating Expenses	2016-2017 Revised Budget				2017-2018 Budget			
	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's
<b>Targeted Programs</b>								
<b>Special Education</b>								
Classroom Teachers	353.8				349.6			
Educational Assistants	637.5				637.5			
Professional & Para-Professional	45.5				46.5			
Consultants & Co-ordinators	17.0				17.0			
<b>Total Special Education</b>	<b>1,053.8</b>	<b>74,881</b>	<b>3,150</b>	<b>78,031</b>	<b>1,050.6</b>	<b>77,812</b>	<b>2,993</b>	<b>80,805</b>
<b>Student Success</b>								
Consultants & Co-ordinators	13.0				13.0			
<b>Total Student Success</b>	<b>13.0</b>	<b>1,329</b>	<b>367</b>	<b>1,696</b>	<b>13.0</b>	<b>1,407</b>	<b>319</b>	<b>1,726</b>
<b>Safe and Accepting Schools (Right Turn)</b>								
Classroom Teachers	3.0				3.0			
Professional & Para-Professional	1.0				1.0			
Consultants & Co-ordinators	2.5				2.5			
<b>Total Safe Schools</b>	<b>6.5</b>	<b>681</b>	<b>27</b>	<b>708</b>	<b>6.5</b>	<b>700</b>	<b>27</b>	<b>727</b>
<b>Indigenous Education</b>								
Classroom Teachers	9.5				10.8			
Professional & Para-Professional	6.0				6.0			
Consultants & Co-ordinators	3.0				4.0			
<b>Total Indigenous Education</b>	<b>18.5</b>	<b>1,714</b>	<b>383</b>	<b>2,097</b>	<b>20.8</b>	<b>1,933</b>	<b>651</b>	<b>2,584</b>

Simcoe County District School Board  
2017-2018 Operating Budget

Operating Expenses - 5  
May 24, 2017

Operating Expenses	2016-2017 Revised Budget				2017-2018 Budget			
	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's
<b>Targeted Programs (cont'd)</b>								
<b>New Teacher Induction Program</b>								
New Teacher Induction Program	0.3				0.3			
<b>Total New Teacher Induction Program</b>	0.3	50	282	332	0.3	50	236	286
<b>Supplementary Grant Programs</b>								
Other Supplementary Grant Programs	9.0				9.0			
<b>Total Supplementary Programs</b>	9.0	923	1,231	2,154	9.0	806	1,539	2,345
<b>Local Priorities and Professional Development</b>								
Local Priorities - System Initiatives								
Local Priorities - Special Education								
Professional Development								
<b>Total Local Priorities and Professional Devel</b>	-	-	-	-	-	-	7,885	7,885
<b>Total Targeted Programs</b>	1,101.1	79,578	5,440	85,018	1,100.2	82,708	13,650	96,358

Simcoe County District School Board  
2017-2018 Operating Budget

Operating Expenses - 6  
May 24, 2017

Operating Expenses	2016-2017 Revised Budget				2017-2018 Budget			
	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's
<b>System Services</b>								
<b>Trustees</b>								
Trustees	12.0				12.0			
Student Representatives	3.0				3.0			
<b>Total Trustees</b>	15.0	190	75	265	15.0	189	75	264
<b>Board Administration Support</b>								
Director's Office	5.0				5.0			
Communications	4.0				4.0			
Business Services	24.0				24.0			
Education Centre Services	5.5				5.5			
Information Services	16.0				16.0			
Human Resources	24.0				24.0			
Superintendents of Education's Office	13.7				13.7			
Regional Internal Audit	4.0				4.0			
<b>Total Board Administration Support</b>	96.2	8,942	3,217	12,159	96.2	9,222	3,028	12,250
<b>Instructional Services</b>								
Principals & Vice-Principals	3.0				3.0			
Instructional Facilitators	16.0				14.0			
Professional Staff	3.0				3.0			
Administrative Support	3.0				3.0			
<b>Total Instructional Services</b>	25.0	2,609	501	3,110	23.0	2,419	635	3,054

Simcoe County District School Board  
2017-2018 Operating Budget

Operating Expenses - 6  
May 24, 2017

Operating Expenses	2016-2017 Revised Budget				2017-2018 Budget			
	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's	Staff Complement FTE	Salaries & Benefits (Schedule 1) \$000's	Other Expenses (Schedule 2) \$000's	Total Expenses \$000's
<b>System Services (cont'd)</b>								
<b>Leadership Development</b>								
Total Leadership Development								
<b>Total Leadership Development</b>	-	-	26	26	-	-	14	14
<b>School Operations</b>								
Facility Administration	16.5				16.5			
Custodial Services	335.7				339.6			
Maintenance Services	33.0				33.0			
Health & Safety	2.0				2.0			
Environmental Systems	2.0				2.0			
Planning Services	9.0				9.0			
<b>Total School Operations</b>	398.2	25,849	20,873	46,722	402.1	27,317	20,206	47,523
<b>Transportation</b>								
Transportation Services	-				-			
<b>Total Transportation</b>	-	-	19,912	19,912	-	-	19,909	19,909
<b>Total System Services</b>	534.4	37,590	44,604	82,194	536.3	39,147	43,867	83,014

**Simcoe County District School Board  
2017-2018 Capital Budget**

**Section 1  
May 24, 2017**

**Debt Carrying Costs For Existing Capital Debentures and Loans**

The Ministry of Education has introduced amendments to the financial accountability sections of the *Education Act through* Bill 218 that came into effect September 1, 2010, dramatically changing capital funding. This involved a wrap-up of the existing capital model including: New Pupil Places (NPP), Good Places to Learn (GPL), Capital Priorities, Primary Class Size (PCS), Prohibitive to Repair (PTR), Growth Schools and Best Start. The Province will now recognize and support the debt of the Board based on approved expenditures presented in the Board's Capital Wrap Up Template. The Board will receive cash flow payments from the Ministry to meet its annual debt repayment and long term interest obligations.

	<b>Original Loan Amount \$ (000's)</b>	<b>2016-2017 \$ (000's)</b>	<b>Balance Outstanding August 31, 2017 \$ (000's)</b>	<b>Grant Entitlement in 2017-2018 to Support Existing Debt \$ (000's)</b>	<b>Balance Outstanding August 31, 2018 \$ (000's)</b>
<b>Pupil Accommodation Expenditures - Debt Carrying Costs</b>					
<b>Principal</b>					
Debenture 2001-B Sinking Fund Contribution	76,565	3,548	76,565	3,548	76,565
OFA 2006 Loan	29,030	984	20,608	1,030	19,578
OFA 2008-1 Loan	25,626	807	19,598	846	18,752
OFA 2008-2 Loan	30,796	960	23,932	1,007	22,924
OFA 2009-1 Loan	11,767	348	9,414	366	9,048
OFA 2010-1 Loan	19,397	535	16,172	563	15,609
OFA 2011-1 Loan	8,427	230	7,196	242	6,954
OFA 2011-2 Loan	2,091	61	1,810	63	1,747
OFA 2012-1 Loan	39,541	1,168	34,094	1,210	32,884
OFA 2013-1 Loan	18,408	516	16,681	535	16,146
OFA 2014-1 Loan	5,476	143	5,064	149	4,915
<b>Total Principal</b>	<b>267,124</b>	<b>9,300</b>	<b>231,134</b>	<b>9,559</b>	<b>225,122</b>
<b>Interest</b>					
Debenture 2001-B Sinking Fund Contribution		5,206		5,206	
OFA 2006 Loan - Interest		974		928	
OFA 2008-1 Loan - Interest		990		950	
OFA 2008-2 Loan - Interest		1,198		1,151	
OFA 2009-1 Loan - Interest		490		472	
OFA 2010-1 Loan - Interest		867		839	
OFA 2011-1 Loan - Interest		356		345	
OFA 2011-2 Loan - Interest		74		71	
OFA 2012-1 Loan - Interest		1,247		1,205	
OFA 2013-1 Loan - Interest		625		606	
OFA 2014-1 Loan - Interest		207		201	
<b>Total Interest</b>		<b>12,234</b>		<b>11,974</b>	
<b>Total Expenditures (principal and interest)</b>		<b>21,534</b>		<b>21,533</b>	

**Capital Expenditures**

		Ref	Total Projected/ Approved Funding * \$ (000's)	Estimated Total Project Expenditures at August 31, 2017 \$ (000's)	Estimated 2017-2018 Project Expenditures \$ (000's)	Estimated 2018-2019 and onwards Project Expenditures (000's)	Estimated Total Final Project Expenditures \$ (000's)
<b>Projects - Other Programs</b>							
School Renewal	2017-2018 Budget	2a	8,150		6,959	1,191	8,150
School Condition Improvement	2017-2018 Budget	2b	9,873		7,950	1,923	9,873
Community Hubs - Minor Retrofits & Accessibility	2017-2018 Budget		600	187	413		600
Greenhouse Gas Reduction Funding	2017-2018 Budget		2,468	1,326	1,142		2,468
Temporary Accommodation			3,198		3,198		3,198
<b>Total - Other Program Expenditures</b>			<b>24,289</b>	<b>1,513</b>	<b>19,662</b>	<b>3,114</b>	<b>24,289</b>
<b>Capital Priorities Projects**</b>							
Barrie North CI Addition/Renovation			9,841	9,841	-	-	9,841
Cameron St.			4,234	50	2,000	2,184	4,234
Chris Hadfield Child Care			1,513	756	756	-	1,512
East Alliston PS			12,105	12,105	-	-	12,105
Elmvale DHS Addition			9,850	5,941	3,910	-	9,851
Georgian Bay District SS			32,895	20,313	12,582	-	32,895
Mountain View			2,029	415	1,614	-	2,029
Orchard Park PS Child Care			2,063	2,063	-	-	2,063
South Barrie SS			25,991	5,117	14,279	6,595	25,991
Tecumseth Beeton Child Care			529	350	179	-	529
<b>Total - Capital Priorities Projects</b>			<b>101,050</b>	<b>56,951</b>	<b>35,320</b>	<b>8,779</b>	<b>101,050</b>
<i>**These projects may have multiple funding sources</i>							
<b>Total Capital Expenditures</b>			<b>125,339</b>	<b>58,464</b>	<b>54,982</b>	<b>11,893</b>	<b>125,339</b>

\* Ministry approves all project funding which may include Capital Priorities, Capital Priorities - Land, School Consolidation Capital, Proceeds of Disposition, School Condition Improvement, Annual Renewal, Education Development Charges, Temporary Accommodation etc.

**Capital Expenditures - Annual Renewal**

School Name	Project Description	2017-2018 Project Expenditures \$000's	2018-2019 and onwards Project Expenditures \$000's	Total Final Project Expenditures \$000's
Alcona Glen ES	Windows & Boiler Replacement	130		130
Allandale Heights PS	Flooring	18		18
Angus Morrison ES	Interior Renovations	245	105	350
Barrie North CI	Flooring	37		37
Bayview PS	Fire Alarm Upgrades	158	68	225
Bear Creek SS	Flooring & Stage Replacement	20		20
Brechin PS	Asphalt Replacement	300		300
Collingwood CI	Asphalt Replacement	315	135	450
Collingwood CI	Interior Renovations & Accessibility	210	90	300
Ernest Cumberland ES	Stormwater Management	200		200
Eastview SS	Remodeling of Tech Classes	450		450
Eastview SS	Main Entrance & Door Upgrades	225		225
Hillsdale ES	Asphalt Replacement	150		150
Hillcrest ES	Flooring	73		73
Hyde Park PS	Stormwater Management	150		150
Minesing PS	Septic System Upgrades	245	105	350
Moonstone ES	Asphalt Replacement	300		300
Shanty Bay PS	Accessibility	210	90	300
Sunnybrae PS	Accessibility	245	105	350
Sunnybrae PS	Asphalt Replacement	250		250



**Capital Expenditures - Annual Renewal (cont'd)**

School Name	Project Description	2017-2018 Project Expenditures \$000's	2018-2019 and onwards Project Expenditures \$000's	Total Final Project Expenditures \$000's
Tecumseth Beeton PS	Stormwater Management	150		150
Tosorontio PS	Asphalt Replacement & Site Upgrades	300	100	400
Tosorontio PS	Upgrades to Fuel Oil Heating Systems	45		45
Twin Lakes SS	Asphalt & Stormwater Management	329	141	470
Various schools	Accessibility as requested and approved	200		200
Various schools	Special Needs Projects as requested and approved	200		200
Various schools	Asphalt & Paving Projects as requested and approved	350		350
Various schools	Interior Renovations as requested and approved	170		170
Various schools	Painting Projects as requested and approved	150	25	175
Various schools	Window & Door Replacement Projects as requested and approved	650		650
Various schools	Building Condition Assessment Consulting Fees	23		23
Various schools	Life Safety Systems	80		80
Willow landing PS	Building Exterior	100		100
W.R. Best PS	Septic System Upgrade	200		200
W.R. Best PS	Upgrades to Fuel Oil Heating Systems	32	14	45
Wyevale Central PS	Roof Modification	50		50
				-
<b>Subtotal</b>		<b>6,959</b>	<b>977</b>	<b>7,936</b>
Contingency			214	214
<b>Total Capital Expenditures</b>		<b>6,959</b>	<b>1,191</b>	<b>8,150</b>

**Simcoe County District School Board  
2017-2018 Capital Budget**

**Section 2b  
May 24, 2017**

**Capital Expenditures - School Condition Improvement**

<b>School Name</b>	<b>Project Description</b>	<b>2017-2018 Project Expenditures \$000's</b>	<b>2018-2019 and onwards Project Expenditures \$000's</b>	<b>Total Final Project Expenditures \$000's</b>
Adjala Central PS	Roof Replacement	150		150
Algonquin Ridge ES	Building Envelope Repair	560	240	800
Bayview PS	Fire Alarm Upgrades	210	90	300
Birchview Dunes PS	Interior Flooring	250		250
Brechin PS	Asphalt Replacement	200		200
Brechin PS	Septic System Upgrade	250	50	300
Collingwood CI	Exterior Repairs	1000		1,000
Coldwater PS	BAS Replacement	175	75	250
Connaught PS	HVAC	200	50	250
Connaught PS	Drainage & Storm Water Management	250		250
Cookstown PS	Lighting & Branch Wiring Upgrade	200		200
Cundles Heights PS	HVAC	250		250
East Oro PS	Roof Replacement	150		150
Eastview SS	Mechanical & Fire Protection Upgrades	1190	510	1,700
Eastview SS	Ventilation	50		50
Forest Hill PS	Septic System Upgrade	200	50	250
Hillsdale ES	Roof Replacement	200		200
Hillsdale ES	Septic System Upgrade	175	75	250
Innisdale	Interior Stairwell	150		150
Innisfil Central PS	Accessibility Renovations	200		200
Johnson St. PS	Roof Replacement & Interior Ceiling	150		150
Nantyr Shores SS	Cooling Tower	150		150
New Lowell Central PS	Additional Parking	250		250
Nottawa ES	Boiler Replacement	210	90	300
Nottawasaga & Creemore PS	Plumbing Repairs	150		150
Nottawasaga Pines SS	Exterior Repairs	250		250
Tecumseth Beeton PS	Replace Building Exterior	200		200
Tottenham PS	Mechanical System Upgrades	295	105	400
Tottenham PS	Interior Renovations	210	90	300
Wyevale Central	Roof Repairs	75		75
<b>Subtotal</b>		<b>7,950</b>	<b>1,425</b>	<b>9,375</b>
Contingency			498	498
<b>Total Capital Expenditures</b>		<b>7,950</b>	<b>1,923</b>	<b>9,873</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

May 24, 2017

**Accumulated Surplus (Available for Compliance)**

	Actual Restated August 31, 2016 \$000's	Revised Budget 2016-2017 In-Year Increase / (Decrease) \$000's	Other Approved 2016-2017 In-Year Increase / (Decrease) \$000's	Projected August 31, 2017 \$000's
<b>Accumulated Surplus Available for Compliance</b>				
<b>Available for Compliance - Unappropriated</b>				
Operating Accumulated Surplus	3,156	-	-	3,156
<b>Total Unappropriated</b>	<b>3,156</b>	<b>-</b>	<b>-</b>	<b>3,156</b>
<b>Available for Compliance - Internally Appropriated</b>				
Facility Renewal	4,612	(1,287)	(88)	3,237
Program Renewal	508	-	(508)	-
Other Board Appropriated	14,436	81	(2,291)	12,226
Sinking Fund	(2,439)	80	(13)	(2,372)
Committed Capital Projects	15,945	475	(45)	16,375
<b>Total Internally Appropriated</b>	<b>33,062</b>	<b>(651)</b>	<b>(2,945)</b>	<b>29,466</b>
<b>Total Accumulated Surplus Available for Compliance</b>	<b>36,218</b>	<b>(651)</b>	<b>(2,945)</b>	<b>32,622</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

May 24, 2017

**Deferred Revenue**

	<b>Actual August 31, 2016 \$ (000's)</b>	<b>Projected Contributions Received \$ (000's)</b>	<b>Transfers to (from) Deferred Revenue \$ (000's)</b>	<b>Projected August 31, 2017 \$ (000's)</b>
<b>Deferred Revenue - Operating</b>				
Special Education	1,029	70,791	(71,820)	-
Internal Audit	503	598	(598)	503
EPO Grants	547	3,601	(3,747)	401
Simcoe County Student Transportation Consortium	11	-	(11)	-
Unearned Permit Revenue	13	-	-	13
Unearned Fee Revenue Adult & Continuing Education	1,353	-	-	1,353
<b>Total - Deferred Revenue - Operating</b>	<b>3,456</b>	<b>74,990</b>	<b>(76,176)</b>	<b>2,270</b>

	<b>Actual August 31, 2016 \$ (000's)</b>	<b>Projected Contributions Received \$ (000's)</b>	<b>Transferred to Revenue or Deferred Capital Contribution \$ (000's)</b>	<b>Projected August 31, 2017 \$ (000's)</b>
<b>Deferred Revenue - Capital</b>				
School Renewal	2,270	8,116	(6,869)	3,517
Temporary Accommodation	510	3,198	(3,708)	-
Retrofitting School Space for Child Care	124	-	-	124
Other Ministry of Education Grants	112	-	-	112
Proceeds of Disposition	3,015	5,350	(1,713)	6,652
Education Development Charges	-	4,000	(2,997)	1,003
<b>Total - Deferred Revenue - Capital</b>	<b>6,031</b>	<b>20,664</b>	<b>(15,287)</b>	<b>11,408</b>
<b>Total Deferred Revenue</b>	<b>9,487</b>	<b>95,654</b>	<b>(91,463)</b>	<b>13,678</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 1  
May 24, 2017**

**Permanent Staff Complement and Compensation**

	Full Time Equivalent (FTE)					Salaries & Benefits (\$000's)		
	2016-2017 Revised Budget	Regulatory & Contractual Obligations	Reallocation	Other Changes	2017-2018 Budget	2016-2017 Revised Budget	2017-2018 Budget	
<b>Schools</b>								
Elementary Schools	1.1	2,416.3	56.2	-	6.9	2,479.4	235,980	246,859
Secondary Schools	1.2	1,056.4	(9.7)	-	(2.6)	1,044.1	110,147	112,796
School Support	1.3	64.4	-	(0.4)	(0.5)	63.5	4,629	4,927
Adult & Con Ed	1.4	61.8	(2.0)	0.4	(0.9)	59.3	4,727	4,698
<b>Total Schools</b>		3,598.9	44.5	-	2.9	3,646.3	355,483	369,280
<b>Targeted Programs</b>								
Special Education		1,053.8	-	-	(3.2)	1,050.6	74,881	77,812
Student Success		13.0	-	-	-	13.0	1,329	1,407
Safe & Accepting Schools (Right Turn)		6.5	-	-	-	6.5	681	700
Indigenous Education		18.5	-	-	2.3	20.8	1,714	1,933
New Teacher Induction Program		0.3	-	-	-	0.3	50	50
Supplementary Grant Programs		9.0	-	-	-	9.0	923	806
<b>Total Targeted Programs</b>	1.5	1,101.1	-	-	(0.9)	1,100.2	79,578	82,708
<b>System Services</b>								
Trustees		15.0	-	-	-	15.0	190	189
Board Administration Support		96.2	-	-	-	96.2	8,942	9,222
Instructional Services		25.0	-	-	(2.0)	23.0	2,609	2,419
School Operations		398.2	-	-	3.9	402.1	25,849	27,317
<b>Total System Services</b>	1.6	534.4	-	-	1.9	536.3	37,590	39,147
<b>Total</b>		5,234.4	44.5	-	3.9	5,282.8	472,651	491,135

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 1.1  
May 24, 2017**

**Permanent Staff Complement and Compensation**

<b>Elementary Schools</b>	<b>Full Time Equivalent (FTE)</b>					<b>Salaries &amp; Benefits (\$000's)</b>	
	<b>2016-2017 Revised Budget</b>	<b>Regulatory &amp; Contractual Obligations</b>	<b>Reallocation</b>	<b>Other Changes</b>	<b>2017-2018 Budget</b>	<b>2016-2017 Revised Budget</b>	<b>2017-2018 Budget</b>
<b>Administration</b>							
Principals	82.8	-	-	1.0	83.8		
Vice-Principals	37.9	-	-	2.9	40.8		
Office Administration	122.0	-	-	3.0	125.0		
<b>Total Administration</b>	<b>242.7</b>	<b>-</b>	<b>-</b>	<b>6.9</b>	<b>249.6</b>	<b>22,503</b>	<b>23,985</b>
<b>Classroom Teachers</b>							
Regular	1,529.6	42.2	-		1,571.8		
Extended French/French Immersion	172.8	(0.9)	-	-	171.9		
French Second Language	108.2	2.9	-	-	111.1		
Library	85.0	1.0	-	-	86.0		
Early Childhood Educators	261.0	11.0	-	-	272.0		
<b>Total Classroom</b>	<b>2,156.6</b>	<b>56.2</b>	<b>-</b>	<b>-</b>	<b>2,212.8</b>	<b>212,106</b>	<b>221,441</b>
<b>Support Services</b>							
Federation Release Staff	9.0	-	-	-	9.0		
School Business Assistants	4.0	-	-	-	4.0		
Itinerant Computer Software Technicians	4.0	-	-	-	4.0		
<b>Total Support Services</b>	<b>17.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17.0</b>	<b>1,371</b>	<b>1,433</b>
<b>Total Elementary Schools</b>	<b>2,416.3</b>	<b>56.2</b>	<b>-</b>	<b>6.9</b>	<b>2,479.4</b>	<b>235,980</b>	<b>246,859</b>

Simcoe County District School Board  
2017-2018 Operating Budget

Schedule 1.2  
May 24, 2017

**Permanent Staff Complement and Compensation**

Secondary Schools	Full Time Equivalent (FTE)				Salaries & Benefits (\$000's)		
	2016-2017 Revised Budget	Regulatory & Contractual Obligations	Reallocation	Other Changes	2017-2018 Budget	2016-2017 Revised Budget	2017-2018 Budget
<b>Administration</b>							
Principals	15.0	-	-	-	15.0		
Vice-Principals	29.0	-	-	1.0	30.0		
Office Administration	79.0	-	-	(3.0)	76.0		
<b>Total Administration</b>	<b>123.0</b>	<b>-</b>	<b>-</b>	<b>(2.0)</b>	<b>121.0</b>	<b>10,151</b>	<b>10,527</b>
<b>Classroom Teachers</b>							
Regular	840.4	(9.7)	-	-	830.7		
Student Success	15.5	-	-	-	15.5		
Library	19.6	(0.3)	-	-	19.3		
Guidance	38.0	0.3	-	-	38.3		
<b>Total Classroom</b>	<b>913.5</b>	<b>(9.7)</b>	<b>-</b>	<b>-</b>	<b>903.8</b>	<b>98,434</b>	<b>100,716</b>
<b>Support Services</b>							
Secondment Release Staff	5.0	-	-	(1.0)	4.0		
Attendance Counsellors	5.0	-	-	-	5.0		
Alternative Learning Program Supports	4.0	-	-	-	4.0		
Alt Learning Program Custodians	1.3	-	-	-	1.3		
Consultants & Coordinators	3.6	-	-	0.4	4.0		
Millwright	1.0	-	-	-	1.0		
Accommodation Support	-	-	-	-	-		
<b>Total Support Services</b>	<b>19.9</b>	<b>-</b>	<b>-</b>	<b>(0.6)</b>	<b>19.3</b>	<b>1,562</b>	<b>1,553</b>
<b>Total Secondary Schools</b>	<b>1,056.4</b>	<b>(9.7)</b>	<b>-</b>	<b>(2.6)</b>	<b>1,044.1</b>	<b>110,147</b>	<b>112,796</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 1.3  
May 24, 2017**

**Permanent Staff Complement and Compensation**

<b>School Support</b>	<b>Full Time Equivalent (FTE)</b>					<b>Salaries &amp; Benefits (\$000's)</b>	
	<b>2016-2017 Revised Budget</b>	<b>Regulatory &amp; Contractual Obligations</b>	<b>Reallocation</b>	<b>Other Changes</b>	<b>2017-2018 Budget</b>	<b>2016-2017 Revised Budget</b>	<b>2017-2018 Budget</b>
<b>School Support</b>							
Child Youth Workers	16.0	-	-	(1.0)	15.0		
Co-ordinator of School Support	2.0	-	-	-	2.0		
ITS Core Services	8.0	-	1.0	-	9.0		
Computer Network Technicians	19.0	-	(1.0)	-	18.0		
Co-ordinators of Software Support	-	-	-	-	-		
Computer Software Technicians	3.0	-	-	-	3.0		
Newcomer Welcome Centre	1.4	-	(0.4)	-	1.0		
Mental Health & Well-Being Supports	15.0	-	-	0.5	15.5		
<b>Total School Support</b>	<b>64.4</b>	<b>-</b>	<b>(0.4)</b>	<b>(0.5)</b>	<b>63.5</b>	<b>4,629</b>	<b>4,927</b>



Simcoe County District School Board  
2017-2018 Operating Budget

Schedule 1.4  
May 24, 2017

**Permanent Staff Complement and Compensation**

	Full Time Equivalent (FTE)				Salaries & Benefits (\$000's)		
	2016-2017 Revised Budget	Regulatory & Contractual Obligations	Reallocation	Other Changes	2017-2018 Budget	2016-2017 Revised Budget	2017-2018 Budget
<b>Adult and Continuing Education</b>							
<b>Administration</b>							
Principals	1.0	-	-	-	1.0		
Vice-Principals	1.5	-	-	-	1.5		
Con Ed Administration	22.5	-	2.9	(0.9)	24.5		
Day School Administration	7.0	-	(2.5)	-	4.5		
<b>Total Administration</b>	<b>32.0</b>	<b>-</b>	<b>0.4</b>	<b>(0.9)</b>	<b>31.5</b>	<b>2,325</b>	<b>2,415</b>
<b>Classroom Teachers</b>							
Regular	11.0	(2.0)	-	-	9.0		
<b>Total Classroom</b>	<b>11.0</b>	<b>(2.0)</b>	<b>-</b>	<b>-</b>	<b>9.0</b>	<b>1,176</b>	<b>991</b>
<b>Support Services</b>							
Career Centre Staff	13.0	-	-	-	13.0		
Computer Network Technicians	2.0	-	-	-	2.0		
Custodians	3.8	-	-	-	3.8		
<b>Total Support Services</b>	<b>18.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18.8</b>	<b>1,226</b>	<b>1,292</b>
<b>Total Adult &amp; Continuing Education</b>	<b>61.8</b>	<b>(2.0)</b>	<b>0.4</b>	<b>(0.9)</b>	<b>59.3</b>	<b>4,727</b>	<b>4,698</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 1.5  
May 24, 2017**

**Permanent Staff Complement and Compensation**

Targeted Programs	Full Time Equivalent (FTE)				Salaries & Benefits (\$000's)		
	2016-2017 Revised Budget	Regulatory & Contractual Obligations	Reallocation	Other Changes	2017-2018 Budget	2016-2017 Revised Budget	2017-2018 Budget
<b>Special Education</b>							
Classroom Teachers	353.8	-	-	(4.2)	349.6		
Educational Assistants	637.5	-	-	-	637.5		
Professional & Para-Professional	45.5	-	-	1.0	46.5		
Consultants & Co-ordinators	17.0	-	-	-	17.0		
<b>Total Special Education</b>	<b>1,053.8</b>	<b>-</b>	<b>-</b>	<b>(3.2)</b>	<b>1,050.6</b>	<b>74,881</b>	<b>77,812</b>
<b>Student Success</b>							
Consultants & Co-ordinators	13.0	-	-	-	13.0		
<b>Total Student Success</b>	<b>13.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13.0</b>	<b>1,329</b>	<b>1,407</b>
<b>Safe &amp; Accepting Schools (Right Turn)</b>							
Classroom Teachers	3.0	-	-	-	3.0		
Professional & Para-Professional	1.0	-	-	-	1.0		
Consultants & Co-ordinators	2.5	-	-	-	2.5		
<b>Total Safe &amp; Accepting Schools</b>	<b>6.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6.5</b>	<b>681</b>	<b>700</b>

Simcoe County District School Board  
2017-2018 Operating Budget

Schedule 1.5  
May 24, 2017

**Permanent Staff Complement and Compensation**

Targeted Programs (cont'd)	Full Time Equivalent (FTE)					Salaries & Benefits (\$000's)	
	2016-2017 Revised Budget	Regulatory & Contractual Obligations	Reallocation	Other Changes	2017-2018 Budget	2016-2017 Revised Budget	2017-2018 Budget
<b>Indigenous Education</b>							
Classroom Teachers	9.5	-	-	1.3	10.8		
Professional & Para-Professional	6.0	-	-	-	6.0		
Consultants & Co-ordinators	3.0	-	-	1.0	4.0		
<b>Total Indigenous Education</b>	<b>18.5</b>	<b>-</b>	<b>-</b>	<b>2.3</b>	<b>20.8</b>	<b>1,714</b>	<b>1,933</b>
<b>New Teacher Induction Program</b>							
New Teacher Induction Program	0.3	-	-	-	0.3		
<b>Total New Teacher Induction Program</b>	<b>0.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.3</b>	<b>50</b>	<b>50</b>
<b>Supplementary Grant Programs</b>							
Other Supplementary Grant Programs	9.0	-	-	-	9.0		
<b>Total Supplementary Programs</b>	<b>9.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9.0</b>	<b>923</b>	<b>806</b>
<b>Total Targeted Programs</b>	<b>1,101.1</b>	<b>-</b>	<b>-</b>	<b>(0.9)</b>	<b>1,100.2</b>	<b>79,578</b>	<b>82,708</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 1.6  
May 24, 2017**

**Permanent Staff Complement and Compensation**

<b>System Services</b>	<b>Full Time Equivalent (FTE)</b>				<b>Salaries &amp; Benefits (\$000's)</b>		
	<b>2016-2017 Revised Budget</b>	<b>Regulatory &amp; Contractual Obligations</b>	<b>Reallocation</b>	<b>Other Changes</b>	<b>2017-2018 Budget</b>	<b>2016-2017 Revised Budget</b>	<b>2017-2018 Budget</b>
<b>Trustees</b>							
Trustees	12.0	-	-	-	12.0		
Student Representatives	3.0	-	-	-	3.0		
<b>Total Trustees</b>	<b>15.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15.0</b>	<b>190</b>	<b>189</b>
<b>Board Administration Support</b>							
Director's Office	5.0	-	-	-	5.0		
Communications	4.0	-	-	-	4.0		
Business Services	24.0	-	-	-	24.0		
Education Centre Services	5.5	-	-	-	5.5		
Information Services	16.0	-	-	-	16.0		
Human Resources	24.0	-	-	-	24.0		
School Services	13.7	-	-	-	13.7		
Regional Internal Audit	4.0	-	-	-	4.0		
<b>Total Board Administration Support</b>	<b>96.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>96.2</b>	<b>8,942</b>	<b>9,222</b>
<b>Instructional Services</b>							
Principals & Vice-Principals	3.0	-	-	-	3.0		
Instructional Facilitators	16.0	-	-	(2.0)	14.0		
Professional Staff	3.0	-	-	-	3.0		
Administrative Support	3.0	-	-	-	3.0		
<b>Total Instructional Services</b>	<b>25.0</b>	<b>-</b>	<b>-</b>	<b>(2.0)</b>	<b>23.0</b>	<b>2,609</b>	<b>2,419</b>

Simcoe County District School Board  
2017-2018 Operating Budget

Schedule 1.6  
May 24, 2017

**Permanent Staff Complement and Compensation**

System Services (cont'd)	Full Time Equivalent (FTE)				Salaries & Benefits (\$000's)		
	2016-2017 Revised Budget	Regulatory & Contractual Obligations	Reallocation	Other Changes	2017-2018 Budget	2016-2017 Revised Budget	2017-2018 Budget
<b>School Operations</b>							
Facility Administration	16.5	-	-		16.5		
Custodial Services	335.7	-	-	3.9	339.6		
Maintenance Services	33.0	-	-		33.0		
Health & Safety	2.0	-	-	-	2.0		
Environmental Systems	2.0	-	-	-	2.0		
Planning Services	9.0	-	-	-	9.0		
<b>Total School Operations</b>	<b>398.2</b>	<b>-</b>	<b>-</b>	<b>3.9</b>	<b>402.1</b>	<b>25,849</b>	<b>27,317</b>
<b>Total System Services</b>	<b>534.4</b>	<b>-</b>	<b>-</b>	<b>1.9</b>	<b>536.3</b>	<b>37,590</b>	<b>39,147</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 2  
May 24, 2017**

**Detail of Other Expenses (Non-Compensation)**

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	Ref	2016-2017 Revised Budget \$000's	2017-2018 Budget \$000's
<b>Schools</b>			
Elementary Schools	2.1	6,318	8,372
Secondary Schools	2.2	4,980	5,293
School Support	2.3	5,995	4,239
Adult & Con Ed	2.4	6,066	5,665
<b>Total Schools</b>		<b>23,359</b>	<b>23,569</b>
<b>Targeted Programs</b>			
Special Education	2.5	3,150	2,993
Student Success	2.5	367	319
Safe Schools	2.5	27	27
Indigenous Education	2.5	383	651
New Teacher Induction Program	2.5	282	236
Supplementary Grant Programs	2.5	1,231	1,539
Local Priorities and Professional Development	2.5	-	7,885
<b>Total Targeted Programs</b>		<b>5,440</b>	<b>13,650</b>
<b>System Services</b>			
Trustees	2.6	75	75
Board Administration Support	2.6	3,217	3,028
Instructional Services	2.6	501	635
Leadership Development	2.6	26	14
School Operations	2.6	20,873	20,206
Transportation	2.6	19,912	19,909
<b>Total System Services</b>		<b>44,604</b>	<b>43,867</b>
<b>Total</b>		<b>73,403</b>	<b>81,086</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 2.1  
May 24, 2017**

**Detail of Other Expenses (Non-Compensation)**

<b>Elementary Schools</b>	<b>2016-2017 Revised Budget \$000's</b>	<b>2017-2018 Budget \$000's</b>
<b>Administration</b>		
School Office Expenses	607	606
Administrator Travel & PD	58	58
Office Admin - Telephone & Computers	569	570
Other Supplies & Services	209	323
<b>Total Administration</b>	<b>1,443</b>	<b>1,557</b>
<b>Classroom Teachers</b>		
Textbooks & Classroom Supplies	4,144	5,947
Environmental Education Field Trips	434	443
Cancopy, Public Performance Licenses	44	44
Staff Development	216	341
<b>Total Classroom</b>	<b>4,838</b>	<b>6,775</b>
<b>Support Services</b>		
School Support Team Travel	16	16
Staff Development	16	14
Professional Association Fees	5	10
<b>Total Support Services</b>	<b>37</b>	<b>40</b>
<b>Total Elementary Schools</b>	<b>6,318</b>	<b>8,372</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 2.2  
May 24, 2017**

**Detail of Other Expenses (Non-Compensation)**

<b>Secondary Schools</b>	<b>2016-2017 Revised Budget \$000's</b>	<b>2017-2018 Budget \$000's</b>
<b>Administration</b>		
School Office Expenses	343	343
Office Admin - Telephone & Computers	321	243
Administrator Travel & PD	18	18
<b>Total Administration</b>	<b>682</b>	<b>604</b>
<b>Classroom Teachers</b>		
Textbooks & Classroom Supplies	3,503	3,864
Tech Shop Inspections & Repairs	300	300
Alternative Learning Program Leases & Supplies	85	95
Cancopy, Public Performance Licenses	18	18
Staff Development	196	268
<b>Total Classroom</b>	<b>4,102</b>	<b>4,545</b>
<b>Support Services</b>		
eLearning Courses	104	59
Other Supplies & Services	92	85
<b>Total Support Services</b>	<b>196</b>	<b>144</b>
<b>Total Secondary Schools</b>	<b>4,980</b>	<b>5,293</b>



**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 2.3  
May 24, 2017**

**Detail of Other Expenses (Non-Compensation)**

<b>School Support</b>	<b>2016-2017 Revised Budget \$000's</b>	<b>2017-2018 Budget \$000's</b>
Software Fees & Licences	1,330	1,375
Classroom Computers	4,249	2,227
Staff Development	66	70
Other Supplies & Services	350	567
<b>Total School Support</b>	<b>5,995</b>	<b>4,239</b>

**Detail of Other Expenses (Non-Compensation)**

<b>Adult and Continuing Education</b>	<b>2016-2017 Revised Budget \$000's</b>	<b>2017-2018 Budget \$000's</b>
<b>Administration</b>		
School Office Expenses	48	26
Telephone	20	20
Advertising	75	12
Supply Non-Teaching	34	44
<b>Total Administration</b>	<b>177</b>	<b>102</b>
<b>Classroom Teachers</b>		
Textbooks & Classroom Supplies	64	70
Classroom Computers	32	24
Continuing Education Courses	3,734	3,487
Staff Development	48	27
<b>Total Classroom</b>	<b>3,878</b>	<b>3,608</b>
<b>Support Services</b>		
Career Centre	1,405	1,272
Utilities	139	136
Leasehold Improvements	445	529
Other Supplies & Services	22	18
<b>Total Support Services</b>	<b>2,011</b>	<b>1,955</b>
<b>Total Adult &amp; Continuing Education</b>	<b>6,066</b>	<b>5,665</b>

**Detail of Other Expenses (Non-Compensation)**

<b>Targeted Programs</b>	<b>2016-2017 Revised Budget \$000's</b>	<b>2017-2018 Budget \$000's</b>
<b>Special Education</b>		
Resource Materials & Other Supplies	327	363
Textbooks & Classroom Supplies	548	480
SEA Equipment	2,010	1,951
Staff Development	244	179
Supply - Non-Teaching	21	20
<b>Total Special Education</b>	<b>3,150</b>	<b>2,993</b>
<b>Student Success</b>		
Staff Development	148	116
Textbooks & Classroom Supplies	17	-
Resource Materials & Other Supplies	203	203
<b>Total Student Success</b>	<b>367</b>	<b>319</b>
<b>Safe and Accepting Schools (Right Turn)</b>		
Textbooks/Supplies/Staff Development	27	27
<b>Total Safe Schools</b>	<b>27</b>	<b>27</b>
<b>Indigenous Education</b>		
Textbooks & Classroom Supplies	208	425
Staff Development - Classroom	175	226
<b>Total Indigenous Education</b>	<b>383</b>	<b>651</b>
<b>New Teacher Induction Program</b>		
Staff Development - Classroom	282	236
<b>Total New Teacher Induction Program</b>	<b>282</b>	<b>236</b>
<b>Supplementary Grant Programs</b>		
Staff Development	771	1,362
Other Supplies & Services	460	177
<b>Total Supplementary Grant Programs</b>	<b>1,231</b>	<b>1,539</b>
<b>Local Priorities and Professional Development</b>		
Local Priorities - System Initiatives	-	2,862
Local Priorities - Special Education	-	2,814
Professional Development	-	2,209
<b>Total Local Priorities and Professional Development</b>	<b>-</b>	<b>7,885</b>
<b>Total Targeted Programs</b>	<b>5,440</b>	<b>13,650</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 2.6  
May 24, 2017**

**Detail of Other Expenses (Non-Compensation)**

<b>System Services</b>	<b>2016-2017 Revised Budget \$000's</b>	<b>2017-2018 Budget \$000's</b>
<b>Trustees</b>		
Common Expenses	28	28
Individual Expenses	47	47
<b>Total Trustees</b>	<b>75</b>	<b>75</b>
<b>Board Administration Support</b>		
OPSBA / OSTA Provincial Association Fees	116	113
Temporary Assistance & Release Time	99	183
Utilities	234	234
Maintenance Projects	165	176
F&E, Fees & Contracts	1,681	1,464
Staff Development	138	127
Telephone Expense	81	76
Travel and Kilometrage Expenses	74	77
Other Supplies & Services	629	578
<b>Total Board Administration Support</b>	<b>3,217</b>	<b>3,028</b>
<b>Instructional Services</b>		
Staff Development - Classroom	404	376
Staff Development - Non Classroom	3	24
Resource Materials & Other Supplies	17	25
F&E and Other Supplies & Services	77	210
<b>Total Instructional Services</b>	<b>501</b>	<b>635</b>
<b>Leadership Development</b>		
Staff Development, Release Time & Other Supplies	26	14
<b>Total Leadership Development</b>	<b>26</b>	<b>14</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 2.6  
May 24, 2017**

**Detail of Other Expenses (Non-Compensation)**

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<b>System Services (cont'd)</b>	<b>2016-2017 Revised Budget \$000's</b>	<b>2017-2018 Budget \$000's</b>
<b>School Operations</b>		
Temporary Assistance & Release Time	454	469
Utilities	10,685	10,213
Snow Removal & Grass Cutting	1,509	1,509
Maintenance Projects	4,239	4,313
F&E, Fees & Contracts	2,554	2,325
Staff Development - Non Classroom	144	151
Other Supplies & Services	1,288	1,226
<b>Total School Operations</b>	<b>20,873</b>	<b>20,206</b>
<b>Transportation</b>		
Transportation Contracts	19,912	19,909
<b>Total Transportation</b>	<b>19,912</b>	<b>19,909</b>
<b>Total System Services</b>	<b>44,604</b>	<b>43,867</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 3  
May 24, 2017**

**Compliance - Special Education**

	<b>2016-2017 Revised Budget Staff Complement</b>	<b>2016-2017 Revised Budget \$000's</b>	<b>2017-2018 Budget Staff Complement</b>	<b>2017-2018 Budget \$000's</b>
<b>Revenue</b>				
Special Education Grant		67,940		68,552
Section 23		1,009		1,055
Pupil Foundation		5,746		6,235
Teacher Qualification and Experience		2,017		3,106
		76,712		78,948
Special Equipment Amount (SEA)		1,843		1,857
<b>Total Revenue</b>		<b>78,555</b>		<b>80,805</b>
<b>Expenses</b>				
Teachers	353.8	34,941	349.6	35,245
Educational Assistants	637.5	33,247	637.5	34,993
Professional and Para-Professional	40.5	3,134	41.5	3,375
Consultants and Co-ordinators	17.0	1,793	17.0	1,846
Supply Teachers		1,478		1,478
Section 23		1,009		1,055
SEA Claims Based		413		413
Textbooks & Classroom Supplies		426		347
Other Supplies & Services		14		10
Staff Development		257		186
	1,048.8	76,712	1,045.6	78,948
Professionals and Para-Professional	5.0	310	5.0	326
Staff Development - Classroom		127		100
SEA Equipment		1,406		1,431
Special Equipment Amount (SEA)	5.0	1,843	5.0	1,857
<b>Total Expenses</b>	<b>1,053.8</b>	<b>78,555</b>	<b>1,050.6</b>	<b>80,805</b>

*The expense budget is compliant with Ministry of Education regulations that requires that Special Education funding be spent on Special Education program or be transferred to deferred revenue for future Special Education expenses.*

**Compliance - Board Administration**

	2016-2017 Revised Budget Staff Complement	2016-2017 Revised Budget \$000's	2017-2018 Budget Staff Complement	2017-2018 Budget \$000's
<b>Revenue</b>				
<b>Grant Revenue</b>				
Administration and Governance		13,736		14,135
Cost Adjustment/Compensation Restraint for Non-Teaching Staff		63		205
Local Priorities & Professional Development		-		40
Declining Enrolment		6		-
<b>Total Grant Revenue</b>		<b>13,805</b>		<b>14,380</b>
<b>Other Revenue</b>				
Tuition fees		44		45
Operating Interest		731		771
Other Revenue		30		33
<b>Total Other Revenue</b>		<b>805</b>		<b>849</b>
<b>Total Revenue</b>		<b>14,610</b>		<b>15,229</b>
<b>Expenses</b>				
Trustees	15.0	265	15.0	264
Director and Superintendents	9.7	1,896	9.7	1,845
Provincial Association Fees		116		113
Regional Internal Audit	4.0	598	4.0	597
Administrative & Custodial Staff	82.5	6,741	82.5	7,048
Supply Coverage		95		73
Education Centre Operating Costs		721		714
Audit Fees		50		52
Legal Fees		659		250
Other Administrative Supplies & Services		1,416		1,687
<b>Total Expenses</b>	<b>111.2</b>	<b>12,557</b>	<b>111.2</b>	<b>12,643</b>

*The expense budget is compliant with Ministry of Education regulation that requires that Board Administration expenses not exceed funding and other revenue for Board Administration.*

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 5  
May 24, 2017**

**Adult and Continuing Education**

	<b>2016-2017 Revised Budget \$ 000's</b>	<b>2017-2018 Budget \$ 000's</b>
<b>Revenue</b>		
GSN Grant - Pupil Foundation	1,306	1,389
GSN Grant - School Foundation	494	347
GSN Grant - Learning Opps - Remedial	228	231
GSN Grant - Adult and Continuing Ed	1,991	1,951
GSN Grant - Teacher Compensation	269	324
GSN Grant - School Operations	571	591
Tuition Fees	401	431
Fees Charged and Special Grants	5,056	5,024
Transfer From Accumulated Surplus	477	-
Transfer From Accumulated Surplus - Board Priorities	-	75
<b>Total Revenue</b>	<b>10,793</b>	<b>10,363</b>
<b>Expenses</b>		
Classroom Teachers	1,139	960
Administrative & Custodial Staff	961	832
Supply Costs & Staff Development	54	32
Textbooks, Classroom Supplies and Computers	47	84
School Office Expenses	144	34
Continuing Education Courses/Programs	4,647	4,632
Board Priorities - International Students	-	75
C.N.C.C.	923	910
Career Centre	2,272	2,196
Utilities	139	136
Facility Costs	467	472
<b>Total Expenses</b>	<b>10,793</b>	<b>10,363</b>
<b>Net Surplus (Deficit)</b>	<b>-</b>	<b>-</b>



**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 6  
May 24, 2017**

**School Basic Budget**

	<b>2016-2017 Budget</b>	<b>2016-2017 Revised Budget</b>	<b>2017-2018 Budget</b>
	<b>\$000's</b>	<b>\$000's</b>	<b>\$000's</b>
<b>School Administered - Enrolment Based</b>			
School Office	949	949	949
Additional Special Education Allocation	84	84	88
French Program	585	585	578
General Classroom	4,581	4,581	4,657
<b>School Administered - Enrolment Based ST</b>	<b>6,199</b>	<b>6,199</b>	<b>6,272</b>
average per pupil - enrolment based	122.56	121.01	121.48
<b>Centrally Allocated - Parameter Based</b>			
Environmental Education	110	110	110
Co-Curricular	109	109	109
Co-operative Education	300	300	300
Specialist High Skills Major	292	292	292
School Based Priorities Fund	589	589	589
Technical Shop Inspection & Repairs	125	125	125
<b>Centrally Allocated - Parameter Based ST</b>	<b>1,525</b>	<b>1,525</b>	<b>1,525</b>
average per pupil - parameter based	30.15	29.77	29.54
<b>Total School Administered</b>	<b>7,724</b>	<b>7,724</b>	<b>7,797</b>
average per pupil	152.71	150.78	151.02
<b>Centrally Administered</b>			
CanCopy Fees & Other Licenses	62	62	63
<b>Centrally Administered</b>	<b>62</b>	<b>62</b>	<b>63</b>
<b>Total School Basic Budget</b>	<b>7,786</b>	<b>7,786</b>	<b>7,860</b>
average per pupil	153.94	151.99	152.24
<b>Provisions</b>			
Provision for Tech Shop Equipment Renewal	175	175	175
Provision for Other Board Initiatives	620	620	656
<b>Total Provisions</b>	<b>795</b>	<b>795</b>	<b>831</b>
<b>Total School Basic Budget &amp; Provisions</b>	<b>8,581</b>	<b>8,581</b>	<b>8,691</b>
average per pupil	169.66	167.51	168.33
Elementary	4,655	4,655	4,763
Secondary	3,925	3,925	3,928

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 6.1  
May 24, 2017**

**School Basic Budget - Elementary**

	2016-2017 Budget	2016-2017 Revised Budget	2017-2018 Budget
	\$	\$	\$
<b>School Administered - Enrolment Based Allocation Model</b>			
Per Pupil Amount	66.89	66.89	66.89
Per School Amount	7,340.00	7,340.00	7,340.00
Twinned School Allowance	0.00	0.00	4,000.00
Amount per Sp Ed Class pupil	50.00	50.00	50.00
Amount per FSL pupil	30.00	30.00	30.00
Amount per EFSL pupil	49.00	49.00	49.00
Amount per new EFSL class	5,000.00	5,000.00	0.00
	\$000's	\$000's	\$000's
<b>School Administered - Enrolment Based</b>			
School Office	606	606	606
Additional Special Education Allocation	53	53	52
French Program	571	571	561
General Classroom	2,398	2,398	2,480
<b>School Administered - Enrolment Based ST</b>	<b>3,628</b>	<b>3,628</b>	<b>3,699</b>
average per pupil - enrolment based	102.29	100.88	101.09
<b>Centrally Allocated - Parameter Based</b>			
Environmental Education	110	110	110
Co-Curricular	36	36	36
Start-up Funds	-	-	-
Specialist High Skills Major	-	-	-
School Based Priorities Fund	317	317	317
Shuttle Bussing	-	-	-
<b>Centrally Allocated - Parameter Based ST</b>	<b>463</b>	<b>463</b>	<b>463</b>
average per pupil - parameter based	13.05	12.87	12.65
<b>Total School Administered</b>	<b>4,091</b>	<b>4,091</b>	<b>4,162</b>
average per pupil	115.34	113.76	113.75
<b>Centrally Administered</b>			
CanCopy Fees & Other Licenses	44	44	45
<b>Centrally Administered</b>	<b>44</b>	<b>44</b>	<b>45</b>
<b>Total School Basic Budget</b>	<b>4,135</b>	<b>4,135</b>	<b>4,207</b>
average per pupil	116.58	114.98	114.98
<b>Provisions</b>			
Provision for Tech Shop Equipment Renewal	-	-	-
Provision for Other Board Initiatives	520	520	556
<b>Total Provisions</b>	<b>520</b>	<b>520</b>	<b>556</b>
<b>Total School Basic Budget &amp; Provisions</b>	<b>4,655</b>	<b>4,655</b>	<b>4,763</b>
average per pupil	131.25	129.44	130.17

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 6.1a  
May 24, 2017**

**School Basic Budget - Elementary**

School Name	Total 2016-2017		Total 2017-2018	
	School Administered Basic Budget		School Administered Basic Budget	
	ADE	\$	ADE	\$
Adjala Central	217.0	25,285	222.0	25,730
Admiral Collingwood	600.0	64,787	565.0	59,254
Alcona Glen	648.0	61,285	712.0	65,476
Algonquin Ridge	582.0	56,130	561.0	54,925
Allandale Heights	336.0	34,925	320.0	34,245
Alliston Union	814.0	78,299	594.0	61,114
Andrew Hunter	383.0	39,389	403.0	41,197
Angus Morrison	529.0	50,135	632.0	58,594
Ardagh Bluffs	612.0	64,193	647.0	64,551
Assikinack	302.0	32,511	320.0	33,485
Baxter	305.0	33,271	281.0	30,996
Bayview	317.0	34,174	347.0	36,251
Birchview Dunes	676.0	64,518	689.0	64,197
Boyne River			487.0	47,575
Brechin	179.0	22,563	176.0	22,233
Byng	280.0	30,649	262.0	29,245
Cameron Street	534.0	48,739	514.0	47,391
Chris Hadfield	598.0	55,610	671.0	61,433
Clearview Meadows	274.0	30,338	279.0	30,332
Codrington	302.0	36,371	288.0	35,064
Coldwater/Moonstone	399.0	48,389	427.0	47,782
Connaught	231.0	27,252	236.0	26,846
Cookstown	679.0	66,488	610.0	61,243
Couchiching Heights	312.0	33,760	289.0	32,261
Cundles Heights	316.0	33,377	338.0	35,279
East Oro	207.0	24,736	225.0	26,310
Emma King	349.0	35,725	343.0	35,263
Ernest Cumberland	666.0	62,569	548.0	50,766
Ferndale Woods	628.0	57,217	647.0	58,998
Fieldcrest	708.0	64,828	890.0	80,082
Forest Hill	621.0	62,510	615.0	60,158
Fred C. Cook	433.0	43,073	442.0	43,475
Goodfellow	568.0	56,407	589.0	56,535
Guthrie	461.0	45,656	464.0	45,967
Harriett Todd	452.0	44,914	579.0	52,759
Hewitt's Creek	666.0	62,239	741.0	68,525
Hillcrest - Barrie	674.0	65,111	533.0	47,822
Hillsdale	208.0	24,913	213.0	25,338
Holly Meadows	633.0	60,441	646.0	61,771
Hon. Earl Rowe	165.0	20,837	185.0	22,175
Huron Park	334.0	36,291	344.0	37,470
Huron Centennial	525.0	51,107	529.0	51,535
Hyde Park	563.0	53,389	601.0	56,511
Innisfil Central	167.0	21,361	152.0	20,077
James Keating	277.0	30,529	269.0	29,753
Johnson Street	239.0	27,127	237.0	27,123

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 6.1a  
May 24, 2017**

**School Basic Budget - Elementary**

School Name	Total 2016-2017		Total 2017-2018	
	School Administered Basic Budget		School Administered Basic Budget	
	ADE	\$	ADE	\$
Killarney Beach	297.0	32,586	322.0	33,989
Lake Simcoe P.S.	400.0	39,256	438.0	42,638
Lions Oval	464.0	46,647	454.0	45,768
Maple Grove	455.0	44,325	492.0	47,390
Mapleview Heights	597.0	57,873	597.0	58,313
Marchmont	348.0	36,668	375.0	39,104
Minesing	486.0	48,329	486.0	48,859
Mountain View	403.0	42,747	399.0	42,249
Mundy's Bay	552.0	56,015	576.0	56,164
New Lowell	249.0	28,146	243.0	27,324
Nottawa	294.0	32,256	299.0	32,360
Nottawasaga/Creemore	201.0	24,035	210.0	24,537
Oakley Park	296.0	30,529	315.0	32,000
Orchard Park	437.0	46,001	421.0	44,471
Pine River	319.0	33,578	312.0	33,240
Portage View	427.0	43,502	613.0	62,899
Rama	228.0	26,661	219.0	25,929
Regent Park	659.0	66,338	548.0	57,077
Severn Shores P.S.	333.0	34,484	370.0	37,469
Shanty Bay	139.0	18,998	146.0	19,436
Sir William Osler	162.0	21,046	154.0	20,311
Steele Street	351.0	37,348	354.0	37,839
Sunnybrae	415.0	42,639	383.0	39,749
Tay Shores PS	478.0	48,463	522.0	51,077
Tec. Beeton	349.0	36,845	342.0	36,206
Tec. South	168.0	21,558	172.0	22,085
Terry Fox	529.0	51,605	537.0	52,640
Tosorontio	340.0	36,333	345.0	36,517
Tottenham	304.0	31,815	347.0	35,541
Trillium Woods	490.0	47,906	496.0	48,137
Uptergrove	281.0	30,846	285.0	31,434
W.C. Little	599.0	58,347	588.0	56,821
W.H. Day	631.0	61,867	695.0	65,109
W.R. Best Memorial	344.0	35,840	381.0	39,165
Warminster	220.0	25,296	230.0	25,895
Warnica	394.0	44,475	342.0	36,586
West Bayfield	557.0	54,208	543.0	52,621
Willow Landing	592.0	55,639	584.0	55,754
Worsley	480.0	46,577	544.0	51,178
Wyevale	231.0	26,462	249.0	28,036
	<b>35,468.0</b>	<b>3,627,507</b>	<b>36,590.0</b>	<b>3,699,029</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 6.2  
May 24, 2017**

**School Basic Budget - Secondary**

	<b>2016-2017 Budget</b>	<b>2016-2017 Revised Budget</b>	<b>2017-2018 Budget</b>
	\$	\$	\$
<b>School Administered - Enrolment Based Allocation Model</b>			
Per Pupil Amount	151.64	151.64	151.64
Per School Amount	18,295.00	18,295.00	18,295.00
Amount per Sp Ed Class pupil	100.00	100.00	100.00
Amount per EFSL pupil	30.00	30.00	30.00
	\$000's	\$000's	\$000's
<b>School Administered - Enrolment Based</b>			
School Office	343	343	343
Additional Special Education Allocation	30	30	36
French Program	14	14	17
General Classroom	2,183	2,183	2,177
<b>School Administered - Enrolment Based ST</b>	<b>2,570</b>	<b>2,570</b>	<b>2,573</b>
average per pupil - enrolment based	170.08	168.36	171.08
<b>Centrally Allocated - Parameter Based</b>			
Co-Curricular	73	73	73
Co-operative Education	300	300	300
Specialist High Skills Major	292	292	292
School Based Priorities Fund	272	272	272
Technical Shop Inspection & Repairs	125	125	125
<b>Centrally Allocated - Parameter Based ST</b>	<b>1,062</b>	<b>1,062</b>	<b>1,062</b>
average per pupil - parameter based	70.28	69.57	70.61
<b>Total School Administered</b>	<b>3,632</b>	<b>3,632</b>	<b>3,635</b>
average per pupil	240.36	237.93	241.69
<b>Centrally Administered</b>			
CanCopy Fees & Other Licenses	18	18	18
<b>Centrally Administered</b>	<b>18</b>	<b>18</b>	<b>18</b>
<b>Total School Basic Budget</b>	<b>3,650</b>	<b>3,650</b>	<b>3,653</b>
average per pupil	241.55	239.11	242.89
<b>Provisions</b>			
Provision for Tech Shop Equipment Renewal	175	175	175
Provision for Other Board Initiatives	100	100	100
<b>Total Provisions</b>	<b>275</b>	<b>275</b>	<b>275</b>
<b>Total School Basic Budget &amp; Provisions</b>	<b>3,925</b>	<b>3,925</b>	<b>3,928</b>
average per pupil	259.75	257.12	261.17

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 6.2a  
May 24, 2017**

**School Basic Budget - Secondary**

School Name	Total 2016-2017		Total 2017-2018	
	School Administered Basic Budget		School Administered Basic Budget	
	<sup>1</sup> ADE	\$	<sup>1</sup> ADE	\$
Banting Memorial	1,348.68	228,369	1,339.78	224,869
Barrie North	1,176.38	199,181	1,118.13	191,748
Bear Creek	1,462.01	242,994	1,449.24	241,258
Bradford	1,043.26	180,185	1,085.05	185,672
Collingwood Collegiate	1,257.45	211,835	1,350.61	228,242
Eastview	1,383.26	233,413	1,349.15	230,250
Elmvale District	385.03	77,381	380.80	76,740
Innisdale	1,711.10	284,146	1,672.06	279,446
Nantyr Shores	1,142.39	195,507	1,135.68	194,599
Georgian Bay District SS	799.76	141,991	782.16	141,222
Nottawasaga Pines	669.78	121,460	697.88	125,522
Orillia SS	1,010.04	173,457	1,043.55	179,938
Stayner Collegiate	325.76	68,693	290.55	63,354
Twin Lakes	847.99	150,634	796.60	142,981
Alternative Education School	287.65	61,914	312.55	65,690
	<b>14,850.54</b>	<b>2,571,160</b>	<b>14,803.78</b>	<b>2,571,531</b>

<sup>1</sup>Excludes Continuing Education Average Daily Enrolment for grades 9 to 12 (under 21 years)

**Supplementary Grant Programs**

	Revenue	Expenses				
	Ministry of Education \$000's	Administrative Support Staff \$000's	Consultants, Co-ordinators and Resource Staff \$000's	Staff Development \$000's	Supplies and Services \$000's	Total Expenses \$000's
<b>2017-2018 Budget</b>						
Autism Supports and Training	77	-	-	60	17	77
Autism: Supporting Transition to the New Ontario Autism Program	176	-	161	-	15	176
Community Use of Schools - Outreach Coordinators	126	116	-	1	9	126
Early Years Leads Program	178	166	-	-	12	178
Indigenous Support and Engagement Initiative	100	-	100	-	-	100
Ontario Youth Apprenticeship Program	163	-	86	17	60	163
Professional Development	200	-	-	200	-	200
Renewed Math Strategy K-12	1,079	-	129	904	47	1,079
Safe Accepting and Healthy Schools and Mental Health	158	-	-	158	-	158
Student Success - SCWI Student College Work Initiative	88	-	88	-	-	88
<b>Supplementary Grant Total</b>	<b>2,345</b>	282	563	1,340	160	<b>2,345</b>
<b>2016-2017 Revised Budget</b>						
<b>Supplementary Grant Total</b>	<b>2,154</b>	279	658	771	446	<b>2,154</b>

**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 8  
May 24, 2017**

**Early French Immersion**

	<b>Staff Complement</b>	<b>2016-2017 Revised Budget</b>	<b>Staff Complement</b>	<b>2017-2018 Budget</b>	<b>Budget Document Reference</b>	<b>Line Reference</b>
	<b>FTE</b>	<b>\$000's</b>	<b>FTE</b>	<b>\$000's</b>	<b>(Note 1)</b>	
Classroom Teachers-SCDSB students	94.8	9,884	114.0	12,095	OE-1	Classroom Teachers
Program Resources		250		250	Sch 2.1	Textbooks & Classroom Supplies
Library Support		70		70	Sch 2.1	Textbooks & Classroom Supplies
Teacher Recruitment and Training		7		7	Sch 2.1	Textbooks & Classroom Supplies
Professional Learning		12		12	Sch 2.1	Staff Development
Marketing and Other		17		17	Sch 2.1	Staff Development
Program Space Requirements		101		101	Section 2	Temporary Accommodation
Transportation		1,558		1,614	Sch 2.6	Transportation Contracts
<b>Total Early French Immersion</b>		<b>11,899</b>		<b>14,166</b>		

Note 1 - The values presented above are imbedded in category totals in the noted budget document references.



**Simcoe County District School Board  
2017-2018 Operating Budget**

**Schedule 9**  
May 24, 2017

**Local Priorities / Professional Development**

<u>Collective Bargaining Unit</u>	<u>Local Priorities</u>			<b>2017-2018 Budget</b>
	<b>Special Education</b>	<b>System Initiatives</b>	<b>Professional Development</b>	
	<b>\$000's (Note 1)</b>	<b>\$000's (Note 1)</b>	<b>\$000's</b>	
CUPE	2	576	153	731
EWAO	76		14	90
ETFO EW			114	114
OCEW (OPSEU)	1,402	478	411	2,291
ETFO	1,017	776	931	2,724
OSSTF	365	789	432	1,586
Other	-	195	153	348
<b>Total Local Priorities / Professional Development</b>	<b>2,862</b>	<b>2,814</b>	<b>2,209</b>	<b>7,885</b>

Note 1 - The amounts imbedded in the budget are placeholder allocations only, as ongoing discussions are occurring with individual bargaining units.

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**2017: B04**

**MEMORANDUM TO:** Directors of Education  
Secretary/Treasurers of School Authorities

**FROM:** Joshua Paul  
Assistant Deputy Minister  
Financial Policy and Business Division

**DATE:** April 12, 2017

**SUBJECT:** Grants for Student Needs (GSN) for 2017–18

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I am writing to provide you with information about the Ministry of Education's GSN funding for 2017–18. This information is being provided in conjunction with the release of the 2017–18 school year allocations for the Education Programs – Other (EPO) transfer payments.

**NOTICE:**

Some of the elements and proposals set out in this memo can only take effect if certain regulations are made by the Lieutenant Governor in Council under the Education Act. Such regulations have not yet been made. Therefore the content of this memo should be considered to be subject to such regulations, if and when made. Further, some of the proposals set out in this memo are dependent on the ratification of amendments to various collective agreements; accordingly, the content of this memo is also subject to ratification of such amendments, if and when they occur.

Investments in Ontario's publicly-funded education system continue to increase, with total funding expected to increase from \$23.0 billion in 2016–17 to \$23.8 billion in 2017–18. Per-pupil funding is projected to increase in 2017–18 to \$12,100 – an increase of 68 per cent since 2002–03.

The 2017-18 GSN reflects implementation of recently ratified labour agreements and regular updates to the GSN, informed by our recent engagement sessions and ongoing technical discussions. As in past years, a summary of these conversations is currently available on the ministry's [website](#). Starting in spring 2017, the ministry will be conducting engagement sessions around the province to discuss rural education and

what improvements can be made for Ontario's students. The ministry looks forward to continuing to work with you to sustain Ontario's achievements in education.

## **A. Enhancements to Implement the Recently Negotiated Agreements**

Trustees' associations, education workers' unions, and teachers' federations have successfully reached nine central agreements. Together, these agreements will provide two additional years of labour stability. They will also enable the ministry and all of our education partners to continue along the path of achieving excellence for Ontario's students.

Of the nine agreements, eight are two-year contract extensions and one is a new two-year agreement. Seven of the agreements have been ratified. All nine agreements will be effective from September 1, 2017 to August 31, 2019. The 2017-18 GSN reflects investments for the first year of the agreements to support the following:

- Modest wage increases and investments in benefits transformation;
- Local priorities funding – including more staffing support for special education students;
- Class size investments for full-day kindergarten (FDK) and Grades 4-8; and,
- Community use of schools and other priorities.

In addition to the GSN enhancements identified above, there are labour-related investments outside of the GSN. Please see the EPO memo for more details.

The parties have agreed that, any terms not included in the 2017-19 agreements, including both central and local terms from the 2014-17 agreements, remain status quo.

### **Salaries and Professional Development**

The ministry will provide a 1.5 per cent salary benchmark increase for staff<sup>1</sup> in 2017-18 (projected to be \$257.2 million).

In addition, the ministry has committed to provide funding for a one-time payment in 2017-18 for professional development, equivalent to the amount that would have been generated if the salary benchmarks for these staff had been increased by 0.5% (projected to be \$85.7 million).

All unions and federations have agreed to conduct a survey of their members on the use of these funds (meant for professional development and other professional expenses) and to provide them to the ministry.

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<sup>1</sup> Does not include Principals, Vice Principals or Directors of Education

## **Employee Health, Life & Dental Benefits Transformation**

Inflation protection increases or increases to base funding for the provincial benefits trusts resulting from the agreements will be reflected in updated table amounts for 2017-18. These table amounts will also reflect projected staffing in boards for 2017-18, as well as updates to the underlying board shares of the benefit costs derived from the updated 2014-15 benefit costs for school boards. An additional memo will be available that includes union-specific investments in summer 2017.

## **Local Priorities Funding**

As a result of the education sector labour negotiations, several targeted education investments were discussed, in addition to compensation and benefit enhancements. The ministry has agreed to establish a Local Priorities Fund (LPF) of \$218.9 million in 2017-18 to address a range of priorities including more special education staffing to support children in need, "at -risk" students and adult education. These funds could support about 875 full-time equivalent (FTE) teachers and about 1,600 to 1,830 FTE education workers. Actual staffing will vary depending on specific agreements, local discussions and compensation specific to each board, as well as job security provisions, staffing reductions related to declining enrolment and other exceptions.

Where a labour agreement provides for staffing, the LPF is to be used by school boards to hire teachers and education workers accordingly. As always, this will be done through the creation of new positions or to mitigate against the reduction of positions, subject to the job security provisions outlined in the applicable central agreement. The availability of the LPF does not negate or nullify a board's established budget plan or need to adjust staffing levels through attrition.

However, it is not generally intended that the LPF will be used to simply fund the replacement of the same positions reduced through attrition following the date of this memorandum. Boards that intend to use the LPF in this manner must be prepared to demonstrate local circumstances supporting such use.

Subject to demonstrated local circumstances, where a local union has a concern about the use of attrition, such concerns may be raised at the central dispute resolution committee, where the Crown is a participant.

## **Community and Other Priorities**

The Community Use of Schools Allocation allows boards to reduce the rates for school space used by the community by helping boards with the costs involved with keeping schools open after hours such as heating, lighting, and cleaning. The ministry is providing a 3% increase to this funding (approximately \$0.8 million).

There will also be new funding through the School Boards Administration and Governance Grant to help boards manage the agreements through the Human Resource Transition Supplement (\$10.0 million).

## **Class Size Investments**

The government has made a commitment to invest in reducing large classes in FDK and Grades 4 to 8. This commitment is a part of the government's plan to improve public education and advance student achievement and well-being.

The ministry held consultations with teachers' federations, education workers' unions and trustees' associations. The feedback from these consultations was valuable, and has, in part, shaped the proposed amendments to class size.

### **Full-Day Kindergarten (FDK)**

Currently FDK is funded based on a board-wide average of 26 students per class. For the school year 2017-18, the government intends to implement a class size cap that will prevent large FDK classes. This GSN investment will lower the funded average class size to 25.75 in 2017-18 (projected to be \$16.7 million) to provide additional funding to help boards manage the costs associated with meeting the caps.

The class size regulation will continue to require an average FDK class size of no greater than 26, but will now also require at least 90 per cent of FDK classes to have 30 or fewer students in 2017-18. Up to 10 per cent of FDK classes can reach up to 32 students if they meet one of the following exceptions:

- (a) If purpose-built accommodation is not available (this exception will sunset after five years);
- (b) If a program will be negatively affected (e.g., French Immersion); or
- (c) Where compliance will increase FDK/Grade 1 combined classes.

FDK classes combined with other grades (e.g., FDK/Grade 1) will continue to be subject to other class size requirements (e.g., primary class size).

Additionally, boards must hire an ECE for all FDK classes in the same school and same track in the case where one of those classes has less than 16 students while at least one other class has more than 30.

### **Grades 4-8 Class Size**

In 2017-18, the funded average class size will be reduced to 24.17 (projected to be \$39.6 million).

Over five years, the funded class size average for Grades 4-8 will be reduced to 22.85 for all school boards.

Any board with a regulated Grade 4-8 class size average maximum exceeding 24.5 will be required to reduce its Grade 4-8 maximum class size average to 24.5 within five years. The class size regulation will be amended each year to reduce the maximum class size to the extent that can be supported by the additional funding, or until the board reaches a maximum average class size of 24.5. Boards whose regulated class

size average maximum is at or below 24.5 will not be required to lower their maximum average class sizes.

## **B. Capital**

Capital funding plans related to school renewal are being released today. Details of the other capital funding programs will be provided in the coming weeks in a separate memorandum.

### **School Condition Improvement (SCI) / School Renewal Allocation (SRA)**

The SCI program addresses renewal needs focusing on ensuring facilities are in good condition, energy efficient, accessible and safe. SRA funding improves the more visible elements of schools including flooring, walls, ceilings, playing fields and more.

In June 2016, the ministry announced a historic investment in school renewal funding to keep schools across Ontario in a state of good repair. The ministry will continue to invest at this level for a total of \$1.0 billion in SCI funding in 2017-18. There will also continue to be an additional \$40 million for the SRA. This will bring the SRA to a total projected investment of about \$357 million. This maintains the government's commitment to invest \$1.4 billion in school renewal.

The ministry is committed to continuing this level of investment in 2018-19.

### **Greenhouse Gas (GHG) Reduction – Immediate Funding Available**

The Government of Ontario's Climate Change Action Plan outlines specific commitments for meeting the Government's GHG emissions reduction target by 2020.

The ministry is pleased to announce, as part of the \$1.0 billion investment in SCI funding for the 2017-18 school year, a \$200.0 million initiative that will support the reduction of GHG emissions from facilities in the education sector.

As this priority is urgent, this \$200.0 million is being made available to boards immediately to take advantage of the summer months and will be effective until March 2018.

Eligible expenditures under this program will support the replacement, renewal and installation of new energy efficient building components in older elementary schools, secondary schools and administrative buildings. Energy efficient building components include: energy efficient lighting systems, HVAC systems/controls and other pre-defined enhancements to the building envelope. Additional details will be supplied in a separate memorandum.

## **C. Indigenous Education**

The ministry has engaged with a broad range of stakeholders in discussions focused on funding allocations that support equitable outcomes for all students. This included engagement with First Nation, Métis, and Inuit education partners.

To reflect the ongoing conversations with our indigenous partners, the ministry has changed the name of the First Nation, Métis, and Inuit Education Supplement and its allocations as per the figure below:

Former Title		New Title (2017-18)
First Nation, Métis and Inuit Education Supplement	→	Indigenous Education Grant
Native Languages Allocation	→	Indigenous Languages Allocation
First Nation, Métis and Inuit Studies Allocation	→	Indigenous Studies Allocation

### Enveloping the Per-Pupil Amount (PPA) Allocation of the Indigenous Education Grant

In 2017-18, the ministry is enveloping all of the PPA Allocation of the Indigenous Education Grant to ensure this funding is used to support programs and initiatives aimed at improving Indigenous student achievement and well-being and closing the achievement gap between Indigenous students and all students. This amount is projected to be \$25.3 million in 2017-18.

Boards will continue to be required to spend at least \$84,083.77 in 2017-18 on a dedicated Indigenous Education Lead (Lead). Any remaining funds in the PPA must be used to support the implementation of the Ontario First Nation Métis and Inuit Education Policy Framework (Framework) through the Board Action Plan on Indigenous Education.

### Updates to the Lead Position

In 2017-18, all boards must allocate at least 1.0 FTE for the dedicated Lead position. The Lead must be hired full-time and must be dedicated only to this role of the Lead. Exceptions may be determined by the ministry in collaboration with school boards<sup>2</sup> for geographic reasons (northern and rural boards). The Lead will work closely with senior board administration to implement the Framework. Each school board will also be required to identify a Supervisory Officer who is accountable for the implementation of the Framework, and has oversight for the work of the Lead if the Lead is not a Supervisory Officer.

### D. School Foundation Grant (SFG)

Starting in 2017-18, the government is making additional investments in supports for school administration through the SFG.

<sup>2</sup> Boards that receive exceptions to this rule are still required to invest one FTE in the Lead position.

These changes are projected to result in a net investment in the GSN of approximately \$4.6 million in 2017–18, while the total SFG is projected to be \$1.47 billion.

### Multi-Building Adjustment

In 2017-18, the ministry is introducing funding for an additional principal for elementary or secondary schools (excludes combined schools) that consist of multiple buildings on the same campus with large enrolment. This investment recognizes differentiated enrolment thresholds for English-language boards and French-language boards recognizing the unique needs of boards operating in a minority language context.

	English-language	French-language
Elementary	Each at least 150 ADE & average at least 300 ADE	Each at least 100 ADE & average at least 150 ADE
Secondary	Each at least 200 ADE & average at least 700 ADE	Each at least 150 ADE & average at least 350 ADE

### French-Language Board Adjustment

Also starting in 2017-18, French-language boards’ ‘regular’ schools will generate funding as if they were ‘distant’ schools. This investment recognizes that boards operating in a minority language context may face greater difficulty in meeting school size thresholds. Please refer to the technical guide for more details.

### School Foundation Grant Funding Changes

In 2017-18, the School Foundation Grant will provide funding based on a campus definition of a school for the purposes of funding school administration. A campus is defined as property or properties owned, leased or rented by a school board that are linked by a contiguous property line. This change will also affect other grants in the GSN that are based on the definition of a school for the purposes of the School Foundation Grant.

The impacts on GSN funding will be phased-in over four years.

## E. Keeping Up with Costs

The GSN has been updated to assist school boards in managing increases to electricity, transportation, and other non-staff school operations costs. In 2017-18, the projected cost is \$31.4 million.

In 2017–18, the Student Transportation Grant will be increased by 2 per cent to help boards manage increased costs. As in previous years, this update will be netted against a school board’s transportation surplus. In addition, funding adjustments due to fuel



price changes will continue to be triggered by the fuel escalation and de-escalation mechanism throughout the school year.

The ministry will also provide a 2 per cent cost benchmark update to the non-staff portion of the School Operations Allocation benchmark to assist boards in managing the increases in commodity prices (natural gas, facility insurance, electricity, and other costs).

## **F. Ongoing Implementation and Other Changes**

In 2017–18, the ministry will continue to implement important GSN reforms that began in prior years. A list of these reforms as well as other in-year changes can be found below. For more information on any of these and additional items, please refer to the technical guide available on the ministry's website.

### **1. Existing and Prior Labour Agreements**

Changes stemming from past labour agreements including investments for principals and vice-principals, as well as the continued phase-out of retirement gratuities.

### **2. Benefits Investments**

Investments to support the ongoing funding of Employee Life and Health Trusts, based on updated costing information, including updated FTE data and projections.

### **3. School Board Administration and Governance Grant (SBAGG)**

2017-18 is the final year of a four-year phase in of the funding model for the SBAGG. There will also be a corresponding change to the Declining Enrolment Adjustment. In addition a change is made to the accountability provisions for French boards that adds the French-language equivalence component of the Remote and Rural Allocation to the limit on net administration and governance expenses, recognizing that school boards operating in a minority language context could face higher costs in obtaining goods and services.

### **4. School Board Efficiencies and Modernization (SBEM)**

2017-18 is also the final year of a three-year phase in of measures introduced in 2015-16 to encourage the management of underutilized school space through the SBEM strategy.

### **5. Differentiated Special Education Needs Amount (DSENA) Allocation**

Changes to reflect the final year of a four-year phase in of a new funding model for the DSENA, and other adjustments.

### **6. 2011 Census and National Household Survey (NHS)**

2017-18 marks the second year of the three-year phase-in of 2011 Census and NHS data to the Indigenous Education Grant and Language Grant.

## **G. Next Steps in Transformation**

### **Rural Education**

As mentioned at the beginning of this memo, starting this spring, the government will launch an engagement on new approaches to supporting education in rural and remote communities. This engagement will include regional in-person engagements throughout rural Ontario as well as an online survey. Discussion topics will balance programming considerations, the need to leverage assets for the benefit of the community where possible, and feedback on funding approaches. Further information and a discussion paper to support the rural engagements will be found at [ontario.ca/ruralschools](http://ontario.ca/ruralschools).

### **Transportation**

In response to the Auditor General's recommendation that the Ministry of Education revisit the current student transportation funding formula, the ministry will proceed with a 12 to 18 month multi-stakeholder engagement to solicit input and feedback to renew the vision of student transportation in Ontario.

The engagement will focus on transportation funding principles, the roles of government and school boards, and interactions with other services outside of education.

Feedback gathered from the consultation will be used to inform the following outcomes:

- The delivery of student transportation funding to school boards; and
- Future policy development.

## **H. School Authorities**

As in previous years, funding for school authorities will be adjusted in 2017–18, as appropriate, to reflect changes in funding to district school boards. The ministry will provide further information concerning funding in 2017–18 for school authorities in the near future.

## I. Reporting

### Dates for Submission of Financial Reports

The ministry has established the following dates for submission of financial reports:

Date	Description
June 30, 2017	Board Estimates for 2017–18
November 15, 2017	Board Financial Statements for 2016–17
November 24, 2017	Board Enrolment Projections for 2018–19 to 2021–22
December 15, 2017	Board Revised Estimates for 2017–18
May 15, 2018	Board Financial Report for September 1, 2017, to March 31, 2018

The ministry expects that Estimates forms will be available in EFIS by April 21, 2017.

## J. Information Resources

If you require further information, please contact:

<b>Subject</b>	<b>Contact</b>	<b>Telephone and email</b>
2017-19 Labour Agreements	Brian Blakeley	(416) 325-2836 <a href="mailto:brian.blakeley@ontario.ca">brian.blakeley@ontario.ca</a>
Benefits Transformation	Romina Di Pasquale	(416) 325-2057 <a href="mailto:romina.diPasquale@ontario.ca">romina.diPasquale@ontario.ca</a>
Capital Policies and Rural Education	Colleen Hogan	(416) 325-1705 <a href="mailto:colleen.hogan@ontario.ca">colleen.hogan@ontario.ca</a>
Financial Accountability and Reporting Requirements	Med Ahmadoun	(416) 326-0201 <a href="mailto:med.ahmadoun@ontario.ca">med.ahmadoun@ontario.ca</a>
Indigenous Education	Taunya Paquette	(416) 314-5739 <a href="mailto:taunya.paquette@ontario.ca">taunya.paquette@ontario.ca</a>
Operating Funding	Andrew Bright	(416) 325-2037 <a href="mailto:andrew.bright@ontario.ca">andrew.bright@ontario.ca</a>
Special Education	Louise Sirisko	(416) 325-2889 <a href="mailto:louise.sirisko@ontario.ca">louise.sirisko@ontario.ca</a>
Student Transportation	Cheri Hayward	(416) 327-7503 <a href="mailto:cheri.hayward@ontario.ca">cheri.hayward@ontario.ca</a>

## **Conclusion**

The ministry looks forward to working in partnership with school boards in the 2017–18 school year. The collaboration, input, and support from school boards and all our partners are key elements in achieving our shared vision for education in our province. Your commitments to achieving excellence for all students and to providing effective leadership are valued. I am confident that, working together, we will build on past success and ensure that our schools continue to be a cornerstone of Ontario’s future.

Original signed by

Joshua Paul  
Assistant Deputy Minister  
Financial Policy and Business Division

cc: School business officials

2017: B03

**MEMORANDUM TO:** Directors of Education  
Secretary/Treasurers of School Authorities

**FROM:** Bruce Rodrigues  
Deputy Minister  
Ministry of Education

**DATE:** April 12, 2017

**SUBJECT:** 2017-18 School Year Education Programs – Other  
(EPO) Funding

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The Ministry of Education is pleased to announce its 2017-18 projected EPO funding in conjunction with the release of Grants for Student Needs (GSN) funding.

### Context

The ministry's vision for education, *Achieving Excellence: A Renewed Vision for Education in Ontario*, recognizes that Ontario's future economic and social stability requires a publicly funded education system that is anchored in high quality learning. Beginning with the youngest of learners and continuing through to post-secondary pathways, it responds to the demands of today's global competitive environment.

The path forward will build on this sound foundation and continue our progress on student achievement, well-being and equity for learners within Ontario's publicly funded education system.

Education Program – Other (EPO) funding will continue in the upcoming school year to support school boards' ability to implement targeted initiatives that meet the needs of its student demographic to both advance and protect the gains made under the ministry's Renewed Vision mandate.

The ministry will continue to strive to simplify the reporting processes and requirements for EPO transfer payments. The goal of this is to reduce administrative burden, improve financial resource management and better support the renewed vision. The ministry will also continue to examine opportunities to streamline EPO, such as by transferring programs to the GSN.

Last year, the Renewed Math Strategy was announced in a separate memo. This year, the Renewed Math Strategy, along with other EPO programs, is contained in this memo.

## Funding Allocations

To facilitate school boards' budget planning for the 2017-18 school year, we confirm that \$140.4 million of EPO funding will be allocated to school boards and school authorities to support ministry priorities. Within this amount:

- \$101.4 million is allocated by program and by school board in this memorandum; and,
- \$39.0 million has been allocated by program, with school board allocations to be confirmed later in the year.

The following tables illustrate the above monetary breakdown by initiative:

Section 1: Program Allocation (Details by School Board in Appendix A)	Amount (\$M)
Autism Supports and Training	3.0
Autism: Supporting Transition to the New Ontario Autism Program	8.9
Community Use of Schools: Outreach Coordinators	6.4
Community Use of Schools: Priority Schools	7.5
Focus on Youth Program	8.0
French-Language eLearning Strategy	0.2
French-Language School and Student Support Grades 7 to 12	0.03
Managing Information for Student Achievement (MISA)	1.4
Politique d'aménagement linguistique (PAL) Initiatives	0.1
Professional Development	3.5
Renewed Math Strategy K-12	55.0
Support French Language Literacy Strategies	0.2
Supporting Implementation of Policies and Programs	0.4
Supporting Implementation of Revised Kindergarten Program and the Addendum to Growing Success	0.5
Well-Being: Safe, Accepting and Healthy Schools and Mental Health	6.4
<b>Total</b>	<b>101.4</b>

Note: Total may not add due to rounding

<b>Section 2: Program Allocation (Board Allocation to be Confirmed In-Year)</b>	<b>Amount (\$M)</b>
Board Leadership Development Strategy and Mentoring for All Fund	4.8
Early Year Leads Program	8.9
Equity and Inclusive Education - Parent Engagement	0.9
Gap Closing in Literacy Grades 7-12	1.7
Indigenous Four Directions	0.2
Indigenous Learning and Leadership Gatherings	0.3
Indigenous Re-engagement	0.1
Indigenous Support and Engagement Initiative	1.9
International Education	0.4
Re-engagement (12 & 12+)	1.2
Special Education - French-Language District School Boards	5.0
Specialist High Skills Major (SHSM)	6.6
Student Engagement	1.6
Teacher Learning and Leadership Program (TLLP)	4.4
Tutors in the Classroom	1.2
<b>Total</b>	<b>39.0</b>

<b>TOTAL PROGRAM ALLOCATION</b>	<b>140.4</b>
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## **Section 1. Program Allocations with School Board Detail**

Program funding of \$101.4 million has been allocated board by board (See Appendix A for details).

### ***Autism Supports and Training (\$3.0M)***

All boards will continue to receive funding to support training on Applied Behaviour Analysis (ABA) instructional methods, with increasing skill development to implement ABA instructional methods in the classroom, targeting school based teams, including teachers and other educators working with students with Autism Spectrum Disorder (ASD) and reflecting the individual well-being needs of all students.

### ***Autism: Supporting Transition to the New Ontario Autism Program (\$8.9M)***

As announced last June, the Ministry is allocating additional funding over two years to support the transition to the new Ontario Autism Program implemented by the Ministry of Children and Youth Services. In the 2017-18 school year, the second and final year of this investment, all boards will receive funding to strengthen their capacities during this transition. The funding can be used to hire additional personnel and provide team release time to ensure effective transition to school for students with autism spectrum disorder (ASD) and to strengthen educators' capacity to support students with ASD.



### ***Community Use of Schools: Outreach Coordinators (\$6.4M)***

Funding is allocated to enable school boards to hire Outreach Coordinators who help ensure the effectiveness of the Community Use of Schools program at the local level through activities such as program coordination, outreach, information sharing, and data collection. The Community Use of Schools program helps all schools offer affordable access to indoor and outdoor school space to not-for-profit groups outside of school hours.

### ***Community Use of Schools: Priority Schools (\$7.5M)***

The Priority Schools Initiative, a component of the Community Use of Schools program, helps a set of schools provide not-for-profit groups free after-hours access to school space in communities that need it most.

### ***Focus on Youth Program (\$8.0M)***

Funding for this program is intended to support the partnership between select school boards and local community agencies to provide summer and after-school programming and employment opportunities for students in high-needs neighbourhoods to enhance youth well-being in those neighbourhoods.

### ***French-Language eLearning Strategy (\$0.2M)***

Students attending French-language school boards have access to e-learning and blended learning that foster the development of global competencies. This funding will support the hiring of two additional French-language e-Learning teachers as well as provide support to targeted French-language school boards in the deployment of a data analysis intelligent business tools.

### ***French-Language School and Student Support Grades 7 to 12 (\$0.03M)***

Targeted French-language school boards will receive funding to support the Student Success with evidence-based projects intended to ensure the long-term success and well-being of students. Initiatives such as Differentiated Instruction that build capacity through professional learning projects or the Re-engagement (12&12+) are some examples of projects that will continue to be funded.

### ***Managing Information for Student Achievement (MISA) (\$1.4M)***

Managing Information for Student Achievement (MISA) has the objective of increasing the capacity for data collection, information management and analytics within the education system. The funding recipients are Ontario's seven MISA Professional Network Centres (six regional English-language centres and one province-wide French-language centre) which are made up of member school boards. The end users are teachers, principals and board administrators who are involved in activities to increase capacity for utilizing information in support of positive student outcomes. The MISA PNC

“lead” board will work with other member boards to plan, implement and assess capacity building projects.

### **Politique d’aménagement linguistique (PAL) Initiatives (\$0.1M)**

Politique d’aménagement linguistique (PAL) has the objective of ensuring the protection, enhancement and transmission of the French language and culture in the minority settings that are French-language schools in Ontario. Launched in 2004, PAL is Ontario’s overarching language planning policy for all 12 French-language school boards. Its key goals (delivering high-quality instruction, building a francophone environment through partnerships) are very much aligned with those of Ontario’s renewed vision for education (achieving excellence, ensuring equity, promoting well-being, enhancing public confidence). Consultations on the PAL were held with French-language stakeholders in 2014. The final report on the consultations included advice to support a renewal of the PAL and supports for continued implementation. Work is currently underway with education partners to update the policy document and develop related supports for implementation across the French-language education system.

### **Professional Development (\$3.5M)**

As a result of the education sector labour negotiations, several targeted education investments were discussed including, a grant of \$2M to be allocated to school boards with ETFO education workers to be used for professional learning and a grant of \$1.5M to be allocated to school boards with OSSTF early childhood educator staff for professional learning. In both cases, boards and their local bargaining units are to meet to discuss use of the funds.

### **Renewed Math Strategy K-12 (\$55.0M)**

Funding for the Renewed Mathematics Strategy (RMS) is designed to provide additional supports to all district school boards (DSB) with a focus on improving achievement in mathematics. This is intended to help the system achieve key goals related to the Strategy and aligns with the goals of *Achieving Excellence*, Ontario’s renewed vision for education. That is, it recognizes the system’s needs to increase mathematics achievement overall and close the mathematics achievement gaps, so that all students can succeed.

Funding is determined by a number of factors, including student achievement and school size components. The general funding model is to support all schools while providing increased support to some schools and intensive support to few schools.

### **Support French Language Literacy Strategies (\$0.2M)**

Three targeted French-language school boards will receive funding for a third year to continue to participate in the pilot project research, in collaboration with Ottawa University, to promote effective practices in the use of the Effective literacy Guide La

littératie dans toutes les matières: *Guide d'enseignement efficace de la 7<sup>e</sup> à la 10<sup>e</sup> année*, and the electronic portal *Trousse d'acquisition des compétences langagières en français* (TACLEF). This project fosters the development of French-language competencies (oral communication, writing and reading) in all subjects by providing teachers with authentic practices to better respond to the needs of French-language learners. These tools also support non conversing new comer students, which numbers continually increase in French-language boards, by supporting their recruitment, welcoming and retention while also ensuring they become proficient in the French-language. The main goal of these projects is to ensure equity and inclusion in support of student achievement and well-being.

### ***Supporting Implementation of Policies and Programs (\$0.4M)***

This funding supports French-language school boards to provide the necessary training and support for the implementation of policies such as Growing Success and of revised curriculum documents, such as International Language and Classical Studies. The objective is to strengthen the instruction underlying these policies and programs: assessment as, for and of learning and inquiry-based learning. Training for Classical Studies and International Language curriculum was provided to English-language school boards in 2015.

### ***Supporting Implementation of Revised Kindergarten Program and the Addendum to Growing Success (\$0.5M)***

In 2017 -2018, French-language school boards will receive an allowance for the implementation of the revised program. School boards will receive base funding in order to implement the program effectively. The funding will help school boards to build capacity, to promote the integration of learning expectations from the four frames (Appartenance et contribution, Autorégulation et bien-être, Manifestation des apprentissages en littératie et en numératie et Résolution de problèmes et innovation), to make children's voices heard in their environment and make their learning, thinking and theories (Assessment for Learning and as Learning) visible and to continue to support play-based and inquiry-based learning in the Kindergarten classes. Similar training was provided to English-language school boards in the fall and winter 2016-17. Additional training sessions are being held in spring 2017.

### ***Well-Being: Safe, Accepting and Healthy Schools and Mental Health (\$6.4M)***

Promoting and supporting well-being is one of the four goals of *Achieving Excellence*, Ontario's vision for education. This allocation combines previous years' funding for safe and accepting schools and implementation of board mental health strategies in support of Ontario's comprehensive mental health and addiction strategy. In previous years, two separate funding allocations were provided. These allocations have continued to be bundled together to maximize boards' flexibility for better alignment and integration of work to support well-being at the local level. Boards will manage funds within the same bundle, to deliver outcomes in a cost-efficient way.

The purpose of this funding is to support school boards' work related to promoting well-being, such as targeted work to:

- support student well-being across the connected policy areas of mental health, safe and accepting schools, equity and inclusive education, and healthy schools;
- promote and support student well-being in the classroom, across the school and in the community;
- integrate student voice to holistically support student well-being by addressing the physical, cognitive, emotional and social components, as well as self-spirit;
- continue to develop and implement school board mental health and addictions three year strategies and one-year action plans;
- support equity and inclusive education to help the education community identify and remove discriminatory biases and systemic barriers in support of student achievement and well-being (including working with Equity and Inclusive Education (EIE) Networks);
- take further steps to implement a whole-school approach to promoting safe, inclusive and accepting schools; and,
- support strategies and activities that are aligned with the *Foundations for a Healthy School* resource.

## **Section 2. Program Allocations To Be Confirmed**

Funding of \$39.0 million, as outlined below, has been allocated by program, with board-by-board allocations to be confirmed later in the year.

### ***Board Leadership Development Strategy and Mentoring for All Fund (\$4.8M)***

Leadership that transforms culture and optimizes conditions for teaching, leading and learning is central to *Achieving Excellence: A Renewed Vision for Education in Ontario*. In 2017-18, school boards will be provided with funding to support equity and diversity in succession planning for school and system leaders (with a particular emphasis on Supervisory Officers and Directors); capacity building; collaborative professionalism (PPM 159); evidence and research; the continued development of effective leadership practices and personal leadership resources through mentoring and coaching; and, a growth-oriented culture of continuous improvement.

Within the Board Leadership Development Strategy (BLDS) funding envelope, districts are encouraged to explore innovative practices that intentionally embed leadership into provincial priorities such as the Renewed Mathematics Strategy (RMS), the Well-Being Strategy, Indigenous Education, Global Competencies, and supporting students in applied courses, in care and with special education needs. The BLDS continues to support the goals of school and board improvement plans for student achievement and the board multi-year plan.

The *Mentoring for All* fund provides school boards with a funded opportunity to improve the quality of supports and professional learning opportunities available to mentors in a variety of roles. Powerful learning designs like mentorship de-privatize instruction, foster collaboration, and support educator leadership via the intentional sharing of knowledge and practice between colleagues. School boards are best positioned to offer a continuum of mentorship based on the authentic learning needs of the mentors they support.

School boards will be given the opportunity to combine BLDS and PLE to provide support along a continuum of mentorship roles that could include: associate teachers, NTIP mentors, VP/P mentors, ECE mentors, business and facilities mentors and board consultants and coordinators.

### ***Early Years Leads Program (\$8.9M)***

Funding will be allocated to school boards to continue to support a minimum of a 0.5 FTE of the Early Years Lead position (EY Lead), funded at the Supervisory Officer level. The primary objectives of this position include:

- leadership of system-wide implementation of the vision of creating a system of responsive, high quality, accessible, and increasingly integrated early years programs and services that contribute to healthy child development as outlined in the Ontario Early Years Policy Framework;
- development of policies, protocols, programs, standards, and strategies as required to ensure consistently high quality early years programs and services;
- coordination of a system plan to strengthen integration of full-day kindergarten, child care, and early years programs and services in each school community; and,
- advance knowledge building in the early years community by contributing to the development, review, administration and application of performance measures and indicators.

In the 2017-18 school year, an allocation of \$8.4 million will be provided for ongoing EY Lead positions and one-time funding of \$0.5 million for professional development/release time for educators. Board allocations will be communicated in time for the upcoming school year.

### ***Equity and Inclusive Education - Parent Engagement (\$0.9M)***

Funding is provided to support seven school board-led Equity and Inclusive Education (EIE) Implementation Networks (six regional English-language networks and one provincial French-language network). A total of \$875,000 is provided for the networks to support the effective implementation of Ontario's Equity and Inclusive Education Strategy, Parent Engagement policy, and to share promising practices in schools and boards across the province.

### ***Gap Closing in Literacy Grades 7-12 (\$1.7M)***

All English language district school boards may apply for additional funding to enhance capacity building for effective and differentiated instruction to meet the assessed needs of students who require additional support in literacy.

### ***Indigenous Four Directions (\$0.2M)***

Four Directions First Nations, Métis and Inuit Graduation Coach Approach (Four Directions Approach) provides intensive supports to Indigenous learners and their families with the goal of seeing each learner through to graduation.

### ***Indigenous Learning and Leadership Gatherings (\$0.3M)***

This program provides leadership development opportunities to Indigenous students (from Grades 7-10) in a culturally relevant context with the aim of supporting student engagement. Funding is provided to lead boards to support the planning, implementation and evaluation of the program.

### ***Indigenous Re-engagement (\$0.1M)***

Funding will be allocated to selected English-language school boards in 2017-18 to provide support as they contact, mentor and monitor self-identified Indigenous students in grade 9-12 who have left school.

### ***Indigenous Support and Engagement Initiative (\$1.9M)***

The Indigenous Support and Engagement Initiative combines funding for boards eligible to participate in both the Indigenous Achieving Excellence in Applied Courses (AEAC) Initiative and the Indigenous Re-engagement Initiative. Funding is used to employ a full time staff member responsible for re-engaging Indigenous students who have withdrawn from school, and working with the AEAC professional learning team.

### ***International Education (\$0.4M)***

To implement the Ontario's Strategy for K-12 International Education curriculum document. The ministry will take a leading role in championing international education as essential for twenty-first century learning and the development of global competencies and global citizenship through programming in Ontario schools and international learning experiences. The provision of grants to individual school boards will facilitate the early adoption of the strategy document. It will provide boards with resources to develop international education experiences for students, initiate an international education certificate program or to encourage the collaborative design of a program model between boards.

### ***Re-engagement (12 & 12+) (\$1.2M)***

Funding will be allocated to all English-language school boards in 2017-18 to provide support as they contact, mentor and monitor students who, despite being close to graduation, have left school.

### ***Special Education – French-Language District School Boards (\$5.0M)***

As a result of the education labour discussions, an agreement was reached to provide \$5M in the 2017-18 school year to promote the success of students with special needs. One or more experts will be retained to collect data and information on the challenges of teaching and supporting students with special needs in the classroom.

### ***Specialist High Skills Major (SHSM) (\$6.6M)***

Funding for Specialist High Skills Major programs is provided to school boards both through the GSN (approximately 75% of the total funding) and through an EPO transfer payment (25% of the total funding). The funding allocation to a board may change if student enrolment or program offerings differ from the approved programs resulting from the board's 2017-18 SHSM application.

These funds are to be used by school boards to address costs related to the delivery of SHSM programs in the following expenditure categories:

- certification and training programs for SHSM students;
- tracking students completion of the SHSM components;
- equipment purchases and consumable expenditures;
- development/renewal of connections with local business and community partners; and,
- teacher professional development.

### ***Student Engagement (\$1.6M)***

*SpeakUp* Project Grants support student-led projects that work towards improving student engagement and the school community. All school boards are invited to encourage students from grades 7 -12, and in particular, students who are not yet achieving success, to apply for a *SpeakUp* Project grant.

### ***Teacher Learning and Leadership Program (TLLP) (\$4.4M)***

This program is aimed at experienced teachers and involves self-directed learning and sharing based on ministry, board or school priorities. It enhances opportunities for experienced teachers to expand their knowledge and leadership skills, and share exemplary practices with others. Since the program began in 2007, over 1,000 projects involving the work of approximately 45,000 teachers have been approved for funding.

### ***Tutors in the Classroom (\$1.2M)***

With this funding, boards are able to hire and train postsecondary students to tutor elementary students. The tutors support the work of classroom teachers by working with students to reinforce skills and concepts. Funding is accessed by board application and will be finalized later in the year.

#### **Next Steps**

If you require further information about these initiatives, please contact your regular ministry program contacts or the office of the Assistant Deputy Minister responsible for the program.

The ministry looks forward to continuing our working partnership with the school boards. Your commitment to achieving excellence for all our students and providing effective leadership are valued. Together in partnership, I am confident that we can provide high quality education to our students and allow them to reach their full potential.

Original signed by

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Bruce Rodrigues  
Deputy Minister of Education

Copy: Superintendents of Business and Finance  
Frank Kelly, Executive Director, Council of Ontario Directors of Education  
Monique Ménard, Chair, Council of Ontario Directors of Education  
Martyn Beckett, Assistant Deputy Minister (A), Learning and Curriculum Division  
Andrew Davis, Assistant Deputy Minister (A), Education Labour Relations Division  
Denise Dwyer, Assistant Deputy Minister, Leadership and Learning Environment Division  
Denys Giguère, Assistant Deputy Minister (A), French Language, Aboriginal Learning and Research  
Shannon Fuller, Assistant Deputy Minister, Early Years Division  
Cathy Montreuil, Assistant Deputy Minister, Student Achievement Division  
Bohodar Rubashewsky, Assistant Deputy Minister, Chief Administrative Officer  
Joshua Paul, Assistant Deputy Minister (A), Financial Policy and Business Division



## Appendix A - 2017-18 School Year Funding Allocations

Recipient	Initiative	Total
<b>Simcoe County District School Board</b>		
	Autism Supports and Training	\$ 77,601
	Autism: Supporting Transition to the New Ontario Autism Program	\$ 175,899
	Community Use of Schools: Outreach Coordinators	\$ 126,400
	Professional Development	\$ 199,696
	Renewed Math Strategy K-12	\$ 1,079,489
	Well-Being: Safe, Accepting and Healthy Schools and Mental Health	\$ 158,009
<b>Simcoe County District School Board Total</b>		<b>\$ 1,817,095</b>